



The Annual General Meeting of Shareholders
for the Year 2026

Khon Kaen Sugar Industry Public Company Limited

Tuesday, February 24, 2026

at 10.30 a.m.

by Teleconference using Electronic Devices
(E-AGM)

Announcement:

1. The Company hereby requests all shareholders and/or proxies to thoroughly review the detailed procedures for registration for the E-Meeting, ensure the preparation of requisite identification documents for verification, and familiarize themselves with the voting methods and participation protocols. Alternatively, shareholders may delegate their voting rights by appointing the Company's independent directors as their proxies, as outlined in Attachment 2.

2. The electronic meeting platform will be accessible from 8:30 AM on Tuesday 24 February 2026



No. CS 003/2026

January 9, 2026

- Subject:** Schedule the date of the Annual General Meeting of Shareholders for the year 2026, by teleconferences through an electronic device (E-AGM)
- To:** Shareholders of Khon Kaen Sugar Industry Public Company Limited
- Attachment:**
1. Annual Report 2025 (Form 56-1 One Report) in QR Code format
 2. Conditions, rules and procedure for attending the meeting
 3. Curricula vitae of the persons nominated to be directors in replacement of those whose terms have ended
 4. Profiles of the proposed Auditors for the year 2026
 5. Qualifications of independent directors and responsibilities of each committee
 6. Privacy Notice for Personal Data Protection
 7. Proxy forms A, B, and C (Custodian)
 8. Names and profiles of independent directors proposed as proxies of shareholders
 9. The Company's Articles of Association regarding shareholders' meetings
 10. Questions from shareholders for the Annual General Meeting of Shareholders for the Year 2026

By virtue of the resolution of the Board of Directors (hereinafter referred to as the "Board"), Khon Kaen Sugar Industry Public Company Limited will hold the Annual General Meeting of Shareholders for the year 2026, No.1/ 2026 on Tuesday 24 February 2026 at 10.30 a.m. via The electronic device (E-AGM), in compliance with the Emergency Decree on Electronic Meetings B. E. 2563 (2020) and other related laws and regulations, to consider matters according to the agenda together with the Board of Directors' opinions as follows:

Agenda 1: To acknowledge the operating results of the Company for the year 2025

Objective and rationale: The operating results of the Company and other important information for the year 2025 are included in the annual report 2025 This agenda will consist of two parts, i.e., (1) the Company's implementation of the resolution of the 2025 Annual Shareholders' Meeting on Tuesday 25 February 2025 (2) the Company's operating results in 2025.

The Board's Opinion: The Board finds it appropriate for the Meeting to acknowledge the operating results of the Company and other important information in 2025.

Required Voting: Voting for this agenda is not required.

Agenda 2: To consider and approve the audited Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2025

Objective and rationale: The Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2025, as shown in the Company's Annual Report, have been audited by the auditor and duly approved by the Audit Committee and the Board of Directors.

The Board's Opinion: The Board finds it appropriate for the Meeting to approve the Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2025 which have been audited by the auditor and duly approved by the Audit Committee and the Board of Directors. The Statement of Financial Position and Profit and Loss Statement show the financial standings and operating results of the Company in 2025, which are summarized as follows:

**Statement of Financial Position and Profit and Loss Statement
of Khon Kaen Sugar Industry PLC. and its subsidiaries**

(Unit : Million Baht)	Consolidated Financial Statement		Separated Financial Statement	
	Year 2025	Year 2024	Year 2025	Year 2024
Total assets	45,528	43,568	27,147	27,408
Total liabilities	23,490	21,402	16,339	16,016
Total revenues	15,902	16,442	9,341	9,462
Profit before interest and income tax expenses	107	1,690	282	1,274
Net profit (loss)	(660)	918	(372)	584
Earnings (loss) per share	(0.150)	0.208	(0.084)	0.132

Details are shown in the Financial Statement of the Company's 2025 Annual Report which has been delivered to the shareholders together.

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 3: To consider and approve the dividend payment and legal reserve for the operating results of the year 2025

Objective and Rationale: The Company has a policy to pay dividend not less than 50 percent of the net profit of separated financial statement less tax and legal reserve; provided that there is no need of using cash for other purposes and the dividend payment does not materially affect normal business. Factors to be taken into consideration for dividend payment shall include operation outcome, financial status, liquidity, business expansion plan, etc. Dividend payment must be approved by the shareholders.

Based on the operating results for the year 2025, Khon Kaen Sugar Industry Public Company Limited incurred a net loss (separate financial statements) amounting to THB 372 million. Nevertheless, the Company deems it appropriate to consider the payment of an annual dividend for the year 2025 in cash at the rate of THB 0.04 per share for a total of 4,410,232,619 shares, representing a total dividend payment of THB 176.41 million. Such dividend payment shall be made from the Company's retained earnings that have not yet been appropriated and that are subject to corporate income tax at the rate of 20 percent. Which is in compliance with

the Company's dividend policy. The shareholders who are individuals can request tax credits from the payment of such annual dividends under Section 47 bis of the Revenue Code.

The Company allocates the profit as legal reserve which is not less than ten percent of the registered capital. The comparative information on dividend payments in the past year, they are as follows:

Comparison of Dividend Payment in 2022 – 2025

Details of Dividend Payment	2025 (Proposed)	2024	2023	2022
1. Net profit (loss) of Consolidated Financial Statement (million Baht)	(660.42)	917.84	903.59	1,321.22
2. Net profit (loss) of Separate Financial Statement (million Baht)	(372.49)	584.05	1,016.77	2,432.23
3. Volume of Shares	4,410,232,619	4,410,232,619	4,410,232,619	4,410,232,619
4. Dividend per share (Baht : share)	0.04	0.05	0.05	0.10
4.1 Interim dividend				0.03
4.2 Final dividend				0.07
5. Total dividend payment (million Baht)	176.41	220.51	220.51	441.02
6. Percentage of dividend to net profit of Consolidated Financial Statement (percent)	(Dividend payment from retained earnings)	24.03	24.40	33.38
7. Percentage of dividend to net profit of Separated Financial Statement (percent)	(Dividend payment from retained earnings)	37.76	21.69	18.13

The Board's Opinion: The Board of Directors deems it appropriate to propose to the Shareholders' Meeting for consideration and approval the payment of an annual dividend for the year 2025 at the rate of THB 0.04 per share for a total of 4,410,232,619 shares, representing a total dividend amount of THB 176.41 million. Such dividend payment shall be made from the Company's unappropriated retained earnings that are subject to corporate income tax at the rate of 20 percent. The Company has already fully appropriated profits as legal reserve in an amount not less than ten percent of its registered capital, in compliance with the applicable legal requirements

The record date for dividend payment shall be March 4, 2026 and the dividend payment shall be made on March 20, 2026.

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 4: To consider and approve the remunerations of directors

Objective and rationale: The Company's Articles of Association, Section 3: Directors, states that "Clause 15: Directors are entitled to receive remunerations in forms of money, meeting allowances, gratuities, bonuses, or other types of remunerations approved by the shareholders meeting. The amounts maybe fixed. Alternatively, provisions may be set up and be later considered at the meeting or effective until any change has been approved. Allowances and benefits are also provided in line with the Company's regulations.

The contents of paragraph one do not apply to the right of corporate officers or employees elected as directors to receive remunerations and benefits as corporate officers or employees."

The Nomination and Remuneration Committee has conducted the survey on the directors' and subcommittees' remuneration for the year 2025, taking into account the scope of responsibilities and performance of the directors by using a comparison with other companies in the same industry having the same

capacity and nature of business, and a report on the directors' remuneration conducted by the Thai Institute of Directors (IOD). Therefore, it is deemed appropriate to propose the 2025 AGM to consider and approve the directors' remuneration for the year 2025 as follows:

1. Remuneration of Director (monthly)			
Board / Committee	Position	2026	2025
Board of Directors	Chairman of Board of Directors	45,000 bath/month	45,000 bath/month
	Chairman of Audit Committee	30,000 bath/month	30,000 bath/month
	Directors	25,000 bath/month	25,000 bath/month
2. Remuneration of Director (yearly bonus)			
Board of Directors	Chairman of Board of Directors	Not exceeding 6 months x monthly remuneration	Not exceeding 6 months x monthly remuneration
	Chairman of Audit Committee		
	Committee Directors		
3. Remuneration of Sub-Committee (meeting allowance/meeting)			
Board of Directors	Chairman	12,000 THB/ meeting	12,000 THB/ meeting
	Directors	10,000 THB/ meeting	10,000 THB/ meeting
Executive Board of Directors	Chairman	7,200 THB/ meeting	7,200 THB/ meeting
	Directors	6,000 THB/ meeting	6,000 THB/ meeting
Audit Committee	Chairman	10,000 THB/ meeting	10,000 THB/ meeting
	Directors	8,000 THB/ meeting	8,000 THB/ meeting
Risk Management Committee/ Corporate Governance and Sustainable Development Committee /Nomination and Remuneration Committee	Chairman	7,200 THB/ meeting	7,200 THB/ meeting
	Directors	6,000 THB/ meeting	6,000 THB/ meeting
4. Other Benefits:		-No-	-No-
Total Proposed Remuneration for 21 directors		14,200,000.- THB	14,200,000.- THB
Total Actual Payment		N/A	11,965,400.- THB

Remark: The mentioned remunerations do not include remunerations of the Company's subsidiaries.

The Board's Opinion: The Board of Directors recommends the Meeting to approve the remunerations and allowances for the Board of Directors, the Audit Committee, the Nomination and Remuneration Committee, the Risk Management Committee, and the Corporate Governance and Sustainable Development Committee as proposed.

Required Voting: Not less than two-thirds (2/3) of the votes of the shareholders who attend the meeting. (The Public Company Limited Act B.E. 2535, Section 90)

Agenda 5: To elect directors in replacement of those whose terms have ended.

Objective and Rationale: The Company's Articles of Association, Section 3- Directors, states that:

"Clause 14: At every Annual General Meeting, one-third (1/3) of the directors shall retire. If the number cannot be divided into three (3) parts exactly, the number nearest to one-third shall retire. The directors retiring in the first year and second year following the registration of the Company shall be drawn by lots. In every subsequent year, the directors who have been in office longest shall retire. A retiring director may be re-elected."

However, there are seven directors whose terms have ended as follows:

- | | |
|------------------------------------|----------------------|
| 1.) Mr. Chanachai Chutimavoraphand | Director |
| 2.) Mrs. Intira Sukhanindr | Director |
| 3.) Mr. Thawatchai Rojanachotikul | Director |
| 4.) Mr. Tachpong Pakornsiriwongse | Director |
| 5.) Mr. Somchat Chinthammit | Director |
| 6.) Mr. Somchai Chinthammit | Director |
| 7.) Mr. Seree Nonthasoot | Independent Director |

Through the company's website posted during **October 1, 2025 - November 30, 2025** the Company has invited all shareholders to propose the meeting agendas and nominate qualified people for the directorship in line with regulations. However, there is neither a proposal of meeting agenda nor director nomination submitted to the Company.

The Company had also given the opportunity to the shareholders to propose the list of person for considering to be elected to be directors of the Company from **October 1, 2025 - November 30, 2025** according to the rules disclosed on the company website, however, there is neither a proposal of meeting agenda nor director nomination submitted to the Company.

The Nomination and Remuneration Committee, having taken into account the directors' qualifications, past performance, and the best interests of the Company, deems it appropriate to propose that the seven (7) incumbent directors whose terms are due to expire be re-elected to serve as directors for another term.

In this year, one (1) independent director, Mr. Seree Nonthasoot, is completing his term. The Committee has considered the proposal to re-appoint Mr. Seree Nonthasoot as an independent director for another term and is of the opinion that he possesses the required qualifications in accordance with the Company's criteria and the applicable laws and regulations governing independent directors. Accordingly, the Board deems it appropriate to propose that Mr. Seree Nonthasoot be re-appointed as an independent director for another term.

The Board's Opinion: The Board members, excluding interested directors, are ensured that the nominated persons have been considered by the Nomination and Remuneration Committee that all of them possess the qualifications with the relevant rules and are suitable for the Company's business operations; and have performed well during their directorship using their knowledge, experience and expertise to give useful suggestions for the Company's business operations both in terms of economic aspect and sustainability aspect. The nominated seven persons do not undertake directorship or executive post in other businesses which may cause conflict of interest with the Company. The Board of Directors, therefore, finds it appropriate for the Meeting to re-elect the seven present directors whose terms have ended. The nominated directors' profiles are provided in **Attachment 3**

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2026

Objective and rationale: By virtue of Section 120 of the Public Company Act B.E. 2535, the Shareholders' meeting is required to appoint the auditor and to fix the audit fee annually. The same auditor may be appointed each year. Besides, the Notification of the Capital Market Supervisory Board No. Tor Jor 75/2561 Re: Criteria, Conditions and Reporting Method regarding the Disclosure of Financial Status and Operating Results of the Company issuing Securities (effective 1 January B.E. 2562) prescribes a company to rotate an auditor in case the same auditor has performed his/her duty for 7 accounting years; provided that the company may appoint the auditor after 5 consecutive accounting year.

The Board's Opinion: The Board of Directors agrees with the recommendation of the Audit Committee to select KPMG Phoomchai Audit Co., Ltd. as auditor firm of the Company. The firm has good knowledge and experience in accounting audit and has performed its mission in accordance with the scope of duty as well as consistently provided advice and suggestion to the Company. The service of the firm meets the Company's satisfaction and its qualifications are in line with the relevant rules and regulations. The auditor firm and the auditors have no relationship or interest with the Company/ subsidiaries/ executives/ major shareholders or a persons related with those above-mentioned. The Board finds it appropriate to submit to the Meeting to appoint the auditors and to approve the audit fee as follows:

The Board finds it appropriate to submit to the Meeting to appoint the auditors and to approve the audit fee as follows:

1. Propose an appointment the auditors from KPMG Phoomchai Audit Co., Ltd., whose names are as follows, the Company's auditors for the fiscal year 2026.

<u>Name</u>	<u>CPA Number</u>	<u>Year of Audit for the Company</u>
1. Mrs. Sasithorn Pongadisak	8802	1
2. Miss Marisa Tharathornbanpakul	5752	-
3. Miss Kanokorn Phooriphanyawanit	10512	-

In the event those auditors are unable to perform their duties, KPMG Phoomchai Audit Co., Ltd. is authorized to assign another of its auditors to perform the audit and express an opinion on the Company's financial statement in their place.

Whereby KPMG Phoomchai Audit Co., Ltd. and the proposed auditor no conflict of interest with the Company, the subsidiaries, the executives, the major shareholders or anyone related to the aforementioned persons.

The company attached profile and independence of each auditor are distributed to all shareholders together with the invitation letter to attend this meeting. (Attachment 4)

The company and its subsidiaries use the same auditor, the Board prepared the financial statements in the time as stipulated by law.

2. To propose the determination of the audit fee of The company's in the amount of Baht 2,700,000 for the accounting period ending October 31, 2026. Details of the audit fee are as follows:

(Unit : Baht)	2026 (Proposed)	2025
Annual Financial Statements	1,500,000	1,500,000
Financial Statements in Three Quarters	1,200,000	1,200,000
Total	2,700,000	2,700,000

Remark: *The accounting period of the Company is from November 1 - October 31 of every year.

Other service fees comprise the fee for the review of financial information included in the financial statements of the associated company for the year 2026, totaling Baht 200,000. (for the year 2025 totaling Baht 200,000.)

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

We would like to invite the shareholders to attend the 2026 Annual General Meeting of Shareholders through electronic media (E-AGM) on the date and time stated above. This meeting will be held via electronic media (E-AGM) only, provided that the shareholder who desire to attend the meeting can register in advance from February 17, 2026 at 08:30 a.m.

Shareholders can study the meeting through electronic media (E-AGM) and The Company's Articles of Association regarding shareholders' meetings (in Attachment 2). This meeting using Electronic Devices (E-AGM) through the system of Inventech Systems (Thailand) Co., Ltd.. For any queries, please forward your questions to the E-mail address: secretary@kslgroup.com

Pursuant to the Board of Directors' Resolution

-Signature-

(Mrs. Kanyarat Sumitra)

Company Secretary

Khon Kaen Sugar Industry Public Company Limited

Remarks:

1. This Notice of Invitation and its Attachments are also posted on the Company's website www.kslgroup.com from **January 27, 2026**. For any queries, please forward your questions (if any) to E-mail address: secretary@kslgroup.com or the Company's address.
2. The Company attached proxy form (Form A, B and C) on the Company's website at www.kslgroup.com. In addition, the shareholders can send the proxy form via email at secretary@kslgroup.com.

QR Code Downloading Procedures for the 2025 Annual Report

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the 2025 Annual Report in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease.

The shareholders can download the 2025 Annual Report from QR Code by following the steps below.

For iOS System (iOS 11 and above)

1. Turn on the mobile camera.
2. Turn the mobile camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android System

1. Open applications such as QR CODE READER, Facebook or Line.

How to scan the QR Code with Line application

Open Line application and click on "Add friend" → Choose "QR Code" → Scan the QR Code

2. Scan the QR Code to access documents regarding the meeting.



Conditions, Rules and Procedures to Attend the Meeting

As the 2026 Annual General Meeting of Shareholders is a meeting through electronic media (E-AGM) via the Meeting system only. The company would like to inform the guidelines for attending the meeting through electronic media as follows.


1. Shareholders who wish to attend the Meeting by Teleconference using Electronic devices (E-AGM)

1.1.A shareholder attends the meeting in person : are requested to fill in and sign the "Registration Form"

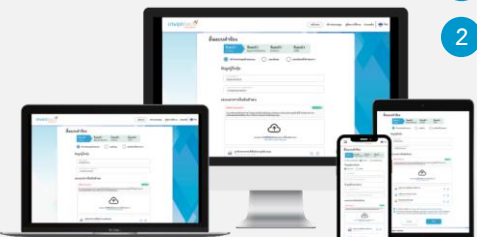
- Individual Shareholder who has Thai nationality shall present citizen identification card or civil servant identification card;
- Individual shareholder who has foreign nationality shall present identification card or passport or document used in lieu of passport;
- In case of change of first name or surname, evidence verifying such change shall be presented.

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at

<https://app.inventech.co.th/KSL934562R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 
- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
 - 2 Choose type request for request form to 4 step
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
 - 3 Please wait for an email information detail of meeting and Password
- ** Merge user accounts, please using the same email and phone number ****

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **17 February 2026 at 8:30 a.m. to the end of the meeting on 24 February 2026.**

3. The electronic conference system will be available on **24 February 2026 at 8:30 a.m. (2 hours before the opening of the meeting)**. Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

1.2 Proxy : are requested to fill in and sign the " Registration Form"

- The shareholder using proxy may grant the power to the proxy for all of the shares and may not grant only a portion of the shares.
- The proxy shall deposit the proxy instrument at the registration desk. The proxy instrument shall be duly completed and signed. Any change or deletion of important content must be affixed with signature of the shareholder. The proxy instrument shall be affixed with Baht 20 stamp duty.

In addition, the Company will facilitate in affixing the stamp duty when the shareholder require for registering to attend the meeting.

- **Documents required from the proxy:** a photocopy of citizen identification card or civil servant identification card of the proxy, certified true copy by the proxy.
- **Documents required for appointment of proxy:**
- **If individual shareholder has Thai nationality:** a photocopy of citizen identification card or civil servant identification card of the shareholder, certified true copy by the shareholder.
- **If individual shareholder has foreign nationality:** a photocopy of foreigner's certificate or passport or another document which is used in lieu of passport of the shareholder, certified true copy by the shareholder.
- **If the shareholder is a juristic person:**
 - **Thai Juristic person:** a copy of Affidavit issued not exceeding 6 months by Department of Business Development, Ministry of Commerce, certified true copy by the authorized director(s) of such juristic person, a photocopy of citizen identification card of the authorized representative(s), certified true copy by the authorized representative(s).
 - **Foreign Juristic person:** a copy of Affidavit issued by the relevant authority in the country where the juristic person is established, certified true copy by authorized representatives. If the documents are made in a foreign country, the certification of signature by a notary public or an office or a person authorized to certify signatures as generally accepted is required.
- If fingerprint is affixed in lieu of signature, fingerprint of left thumb shall be affixed together with the phrase "fingerprint of left thumb of" Two witnesses shall sign and certify genuine fingerprint of such shareholder. Fingerprint shall be affixed before the witnesses. Certified true and correct copy of citizen identification card or civil servant identification card of the witnesses shall also be attached.

1.3 A shareholder deceases: An estate administrator shall be present in the Meeting in person or appoint a proxy. A Court's order appointing estate administrator certified by the competent officer and issued not exceeding 6 months before the date of the Meeting shall be presented.

1.4 A shareholder is a minor: Parents or lawful guardian of the shareholder shall be present in the Meeting in person or appoint a proxy. A copy of Household Registration of the minor shareholder shall also be presented.

1.5 A shareholder is an incompetent or quasi-incompetent: A guardian or custodian of the shareholder shall be present in the Meeting in person or appoint a proxy. A Court's order appointing guardian or custodian certified by the competent officer and issued not exceeding 6 months before the date of Meeting shall be presented.

Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by 20 February 2026 at 3.00 p.m.

Khon Kaen Sugar Industry Public Company Limited

Company Secretary and Legal Office 22nd floor

No.503 KSL Tower, Sriyudhya Road, Thanon Phayathai Sub-District, Rajathevi District, Bangkok 10400

Phone 02-642-6191 ext. 131

If you have any problems with the software, please contact Inventech Call Center



02-460-9225



@inventechconnect



The system available during 17 - 24 February 2026 at 08.30 a.m. – 05.30 p.m.

(Specifically excludes holidays and public holidays)



Report a problem

@inventechconnect

2. Shareholders and proxies who do not wish to attend the meeting by Teleconference using Electronic Devices (E-AGM)

Shareholders who do not wish to attend the meeting via electronic media (E-AGM). Shareholders who are unable to attend the Company's meeting via electronic media (E-AGM) in person are advised to appoint an **independent director as their proxy instead of attending the meeting in person.** Shareholders may use only one of the following proxy forms: Form A, Form B, or Form C (Custodian) **Attachment 7**

If a shareholder wishes to appoint an independent director as proxy, the shareholder may appoint either of the following independent directors:

Mr. Sitti Leelakasamek - Independent Director/ Chairman of Audit Committee/ Risk Management Committee Member.

or Mr. Warapatr Todhanakasem - Independent Director/ Chairman of Corporate Governance and Sustainable Development Committee/ Audit Committee Member.

Sending questions in advance

Shareholders are able to send relevant questions in advance via Email: secretary@kslgroup.com, in accordance with each agenda in **Attachment 10** with in 20 February 2026, only. The Company will collect relevant questions in each agenda and record in the meeting minutes after the meeting is completed.

Shareholders or their proxies who attend the meeting on the meeting date may also raise questions in accordance with the meeting agenda.

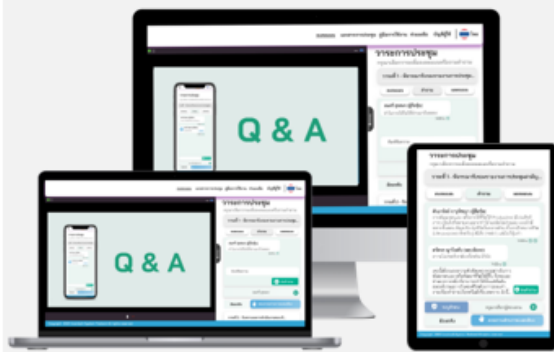
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on "Register" button, the system has already registered and counted as a quorum.
- 3 Click on "Join Attendance", Then click on "Accept" button
- 4 Select which agenda that you want to vote
- 5 Click on "Vote" button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button "Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
 - Click on "Question" button
- 1 Ask a question
 - Type the question then click "Send"
 - 2 Ask the question via video
 - Click on "Conference"
 - Click on "OK" for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

Meeting Registration

Shareholders or proxies can download the manual and operation video on the website : <https://www.inventech.co.th/user-manual/> or QR Code

How to use Inventech Connect

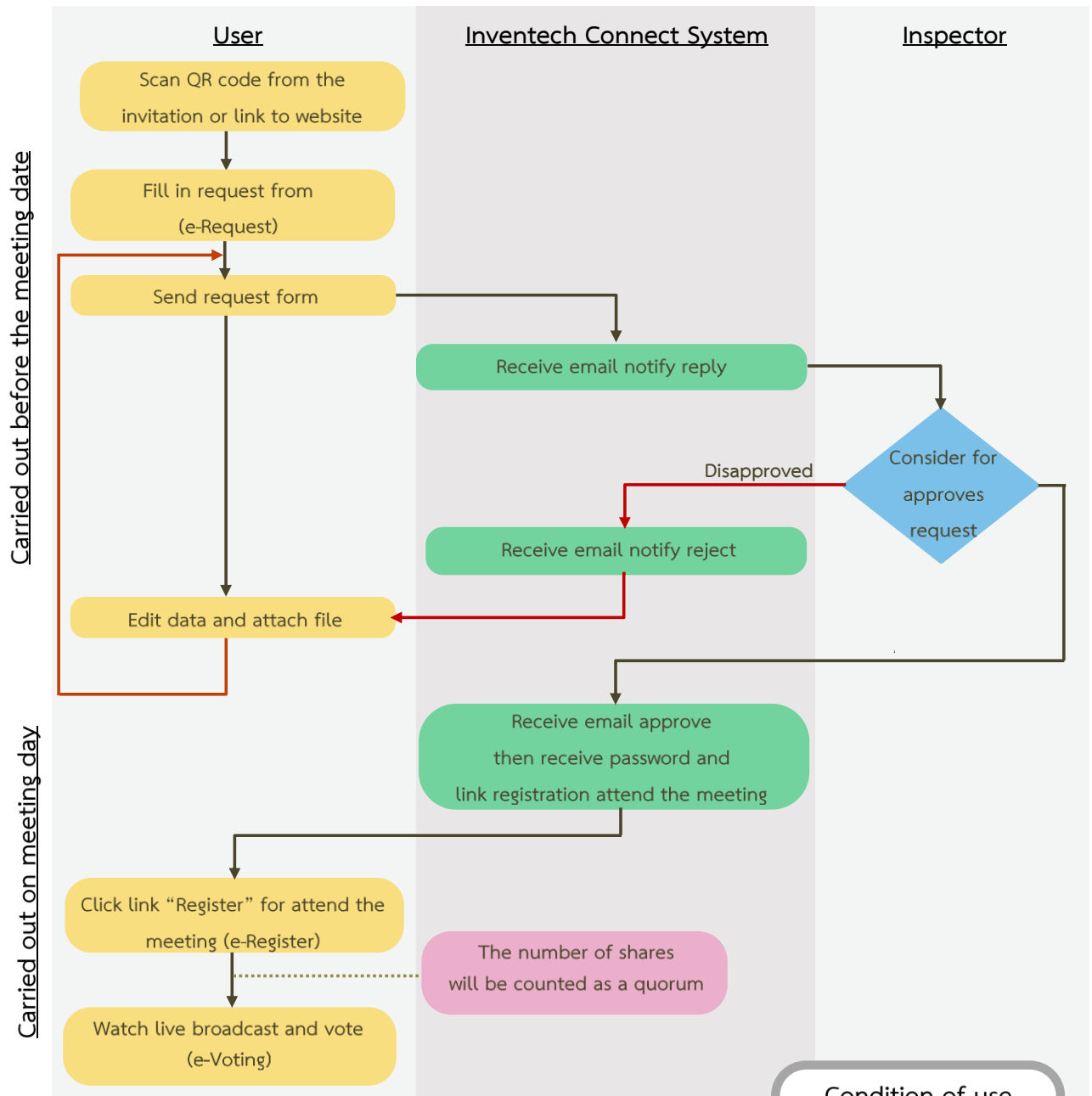


User Manual and Video of using Inventech Connect

* Note Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **** The system does not supported internet explorer.**

Guidelines for attending of Electronic Meeting



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

Procedures for Vote Counting and Voting Results Report of the Annual General Meeting of Shareholders 2026 by Teleconference using Electronic Devices (E-AGM).

Ground Rules for the Meeting

In compliance with the good governance principles regarding the annual general meeting of shareholders, the Company would like to inform shareholders of the following rules.

1. The Company provides video recordings of this meeting.
2. The meeting documents for AGM for the year 2026 was posted on the company website on 27 **January 2026** and the Securities Exchange of Thailand was duly informed of such.
3. The Company posted the invitation through the company website to shareholders to propose agenda and qualified persons for directorship in accordance with the Company's criteria during **1 October 2025 to 30 November 2025** No shareholder has proposed any agenda or candidate for directorship.
4. Documents or evidence required for identification at the shareholders' meeting shall comply with applicable laws and the Company's Articles of Association and are not arbitrarily established criteria.

Procedures for Vote Counting and Voting Results Report of the Annual General Meeting of Shareholders 2026 by Teleconference using Electronic Devices (E-AGM).

Voting Process

1. The chairman of the meeting shall propose the shareholders to cast their votes for each agenda.
2. A voting in each agenda shall be made openly. Shareholder or proxy shall make only one vote for approval, disapproval or abstention. The allocation of voting is not allowed (except voting of the Custodian).
3. Only shareholders wishing to cast their votes as disapproval or abstention shall be required to indicate a mark in the disapproval or abstention section on the ballot program and will announce the voting results to the Meeting.
4. Any shareholder who did not cast their votes on the ballot or failed to submit their ballot paper would be assumed to have approved the agenda item as proposed by the Chairman.

Procedures for Vote Counting

1. The method of voting shall be based on one share one vote and the majority of votes shall be deemed as a resolution except as stated otherwise by law, In the event of an equality of votes, the Chairman shall be entitled to a second or casting vote.
2. For vote counting on each agenda item, disapproval and/or abstention votes shall be deducted from the total number of votes cast by the shareholders present at the Meeting. The remainder of the votes will be counted as votes of approval. The number of votes cast by the proxy in the Proxy Form has already been included, which were recorded at the time of registration.
3. The voting results will be announced as votes of approval, disapproval, abstention. In each agenda item, the quorum will be based on the latest number of shares held by attendants present at the Meeting.
4. A voting ballot is considered invalid when shareholders or proxies do not clearly express their intention on the electronics ballots, such as there are more than one marked box on the electronics ballots or there are split votes (except for the case of custodian).

**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (1)**



Name	: Mr. Chanachai Chutimavoraphand
Age	: 53 Years
Proposed Position	: Director
Current Position	: Director and Executive Director (Authorized signatory)
Date of Appointment as a Director	: 1 April 2017 (4 terms / 10 years)
Education/Training	- Bachelor of Law, Chulalongkorn University - Master of Arts, Business Law, Chulalongkorn University - Master of Business Administration, University of Tennessee, Knoxville, USA - Bachelor of Electrical Engineering, Chulalongkorn University - Orientation Course - CFO Focus on Financial Federation of Accounting Professions - CFA Charter holder, Association for Investment Management and Research (AIMR)
Director Training	- Director Accreditation Program (DAP) 37/2005, Thai Institute of Directors Association (IOD)
Expertise	- Accounting/ Finance - Engineering - Legal & Tax
Number of company share, including those held by spouse and children (as of 31 October 2025)	- Own: 115,355,499 shares (2.62%) - Held by Spouse or minor children : (None)
Meeting Attendance in the year 2025 :	1. Board of Directors Meeting : 5/7 (equivalent to 71%) 2. Executive Board :10/12 (equivalent to 83%) 3. The Annual General Meeting of Shareholders for the year 2025 No. 1/2025 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company (4)

- Since October 2017, Director BBGI PCL
- Since 2000, CEO, TSTE PCL
- Since 2000, Director and Executive Director, TS Flour Mill PCL
- Since 2024, Audit Committee, Thai Solar Energy Public Company Limited.

Non-Listed Company / Entity (9)

- Since 2004, Affiliated KSL sugar companies
 - New Krung Thai Sugar Factory Co., Ltd.
 - Tamaka Sugar Industry Co., Ltd.
 - New Kwang Soon Lee Sugar Factory Co., Ltd.
- Director, Munkong Sayam Business Co., Ltd.
- Director, BB Capital Co., Ltd
- Since 2016, Director, WSP Logistics Co., Ltd
- Since 2006, Director, Koh Kong Sugar Industry Co., Ltd.
- Since 2006, Director, Savannakhet Sugar Corporation
- Since 1996, Director, Onnuch Construction Co., Ltd.

Position in rival company/ connected business which may cause conflict of interest (None)

Family Relation to other directors/ executives/ major shareholders

- Nephew of Chairman of the Executive Board (Mr. Chamroon Chinthammit)

Criteria for the Nomination and Appointment of Directors

Mr. Chanachai Chutimavoraphand has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Chanachai Chutimavoraphand** director for another term.



**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (2)**

Name : Mrs. Intira Sukhanindr

Age : 77 Years

Proposed Position : Director

Current Position : Director (Authorized signatory)

Date of Appointment as a Director : 25 June 2010
(6 terms / 16 years)

Education / Training - Certificate of Secretary, Melbourne, Australia

Director Training - Director Accreditation Program (DAP) 50/2006, Thai Institute of Directors Association (IOD)

Expertise - Business Management
- Food & Beverage
- Marketing & Business Development

Number of company share, including those held by spouse and children(as of 31 October 2025)
- Own: 25,471,699 shares (0.58%)
- Held by Spouse or minor children : (None)

Meeting Attendance in the year 2025 : 1. Board of Directors Meeting : 7/7 (equivalent to 100%)
2. The Annual General Meeting of Shareholders for the year 2025
No. 1/2025 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company (1)
- Since 2005, Director, Sub Sri Thai Warehouse PCL

Non-Listed Company / Entity (6)
- Since 2010, Affiliated KSL sugar companies
- New Krung Thai Sugar Factory Co., Ltd.
- Tamaka Sugar Industry Co., Ltd.
- New Kwang Soon Lee Sugar Factory Co., Ltd.
- Since 2010, Director, Khon Kaen Sugar Power Plant Co., Ltd.
- Since 2004, Director, Thai Fermentation Industry Co., Ltd.

- Since 2003, Director, Champion Fermentation Co., Ltd.

Position in rival company/ connected business which may cause conflict of interest (None)

Family Relation to other directors/ executives/ major shareholders

- Elder Sister of Chairman of the Executive Board (Mr. Chamroon Chinthammit)

Criteria for the Nomination and Appointment of Directors

Mrs. Intira Sukhanindr has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mrs. Intira Sukhanindr** director for another term.



**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (3)**

Name	: Mr. Thawatchai Rojanachotikul
Age	: 72 Years
Proposed Position	: Director
Current Position	: Director (Authorized signatory)
Date of Appointment as a Director	26 February 2004 (8 terms / 22 years)
Education / Training	- BBA in Business Administration, Auckland Technical institute, New Zealand
Director Training	- Director Accreditation Program (DAP) 17/2004, Thai Institute of Directors Association (IOD)
Expertise	- Business Management - Food & Beverage - Marketing & Business Development
Number of company share, including those held by spouse and children(as of 31 October 2025)	- Own: 55,937,112 Shares (1.27%) - Spouse: Ms. Korakot Rojanachotikul 3,166,748 Shares (0.07%)
Meeting Attendance in the year 2025 :	1. Board of Directors Meeting : 5/7 (equivalent to 71%) 2. The Annual General Meeting of Shareholders for the year 2025 No. 1/2025 :1/1 (equivalent to 100%)
Directorship or Management Position in other companies / entities	
Listed Company (None)	
Non-Listed Company / Entity (11)	
	- Since 1996, Affiliated KSL sugar companies
	- New Krung Thai Sugar Factory Co., Ltd.
	- Tamaka Sugar Industry Co., Ltd.
	- New Kwang Soon Lee Sugar Factory Co., Ltd
	- Since 2006, Director, KSL Agro and Trading Co., Ltd.
	- Since 2006, Director, Savannakhet Sugar Corporation

- Since 2002, Director, TFI Green Biotech Co., Ltd.
- Since 2000, Director, and Deputy Managing Director (DMD), Thai Fermentation Industry Co., Ltd.
- Since 1998, Director, KSL Export Trading Co., Ltd.
- Since 1989, Director, Champion Fermentation Co., Ltd.
- Since 1989, Director, KSL Real Estate Co., Ltd.
- Since 1987, Director, Chengteh Chinaware (Thailand) Co., Ltd.

Position in rival company/ connected business which may cause conflict of interest (None)

Family Relation to other directors/ executives/ major shareholders: (None)

Criteria for the Nomination and Appointment of Directors

Mr. Thawatchai Rojanachotikul has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Thawatchai Rojanachotikul** director for another term.

Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (4)



Name : Mr. Tachpong Pakornsiriwongse

Age : 75 Years

Proposed Position : Director

Current Position : Director

Date of Appointment as a Director : 26 February 2004
(8 terms / 22 years)

Education / Training - Certificate in Financial Management, Chulalongkorn University

Director Training - Director Accreditation Program (DAP) 21/2004, Thai Institute of Directors Association (IOD)

Expertise - Business Management
- Food & Beverage
- Marketing & Business Development

Number of company share, including those held by spouse and children (as of 31 October 2025)
- Own: 158,162 Shares (0.004%)
- Held by Spouse or minor children : (None)

Meeting Attendance in the year 2025: 1. Board of Directors Meeting : 7/7 (equivalent to 100 %)
2. The Annual General Meeting of Shareholders for the year 2025
No. 1/2025 : 1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company (None)

Non-Listed Company / Entity (5)

- Since 2004, Affiliated KSL sugar companies
 - New Krung Thai Sugar Factory Co., Ltd.
 - Tamaka Sugar Industry Co., Ltd.
 - New Kwang Soon Lee Sugar Factory Co.,Ltd
- Since 2007, Director, KSL Sugar Holding Co., Ltd.
- Since 2004, Director, Koh Kong Plantation Co.,Ltd

Position in rival company/ connected business which may cause conflict of interest (None)

Family Relation to other directors/ executives/ major shareholders: (None)

Criteria for the Nomination and Appointment of Directors

Mr. **Tachpong Pakornsiriwongse** has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Tachpong Pakornsiriwongse** director for another term.



**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (5)**

Name	: Mr. Somchat Chinthammit
Age	: 67 Years
Proposed Position	: Director
Current Position	: Director (Non - Executive Director)/ Corporate Governance and Sustainable Development Committee
Date of Appointment as a Director	: 26 February 2004 (8 terms /22 years)
Education / Training	- MIM in Marketing, Thammasat University - MBA./Marketing, Chulalongkorn University - B.Eng in Mechanical, King Mongkut's University of Technology Thonburi
Director Training	- Director of Accreditation Program (DAP) 17/2004, Thai Institute of Directors Association (IOD) - Directors Certification Program (DCP) 55/2005, Thai Institute of Directors Association (IOD) - Audit Committee Program (ACP) 8/2005, Thai Institute of Directors Association (IOD)
Expertise	- Food & Beverage - Marketing & Business Development - Corporate Governance
Number of company share, including those held by spouse and children (as of 31 October 2025)	- Own: 22,907,921 Shares (0.52%) - Spouse: Ms.Darunee Lertdamronglak 2,194,852 Shares (0.05%)
Meeting Attendance in the year 2025:	1. Board of Directors Meeting : 7/7 (equivalent to 100 %) 2. Board of Corporate Governance and Sustainable Development Committee : 3/3 (equivalent to 100 %) 3. The Annual General Meeting of Shareholders for the year 2025 No. 1/2025 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company (1)

- Since 2005, Independent Director and Audit Committee, UOB KayHian Securities (Thailand) PCL

Non-Listed Company / Entity (9)

- Since 2004, Affiliated KSL sugar companies
 - New Krung Thai Sugar Factory Co., Ltd.
 - Tamaka Sugar Industry Co., Ltd.
 - New Kwang Soon Lee Sugar Factory Co., Ltd.
- Since 2018, Director, Chinpongswat Co., Ltd.
- Since 2005, Director, Boathouse Huahin Co., Ltd.
- Since 2005, Managing Director, Top Blend International Co., Ltd.
- Since 1989, Director, Phongwilai Co., Ltd.
- Since 1988, Director, Deputy Managing Director, Bangkok Inter food Co., Ltd.
- Since 1988, Managing Director, Thai Flour Industry Co., Ltd.

Position in rival company/ connected business which may cause conflict of interest (None)

Family Relation to other directors/ executives/ major shareholders: (None)

Criteria for the Nomination and Appointment of Directors

Mr. Somchat Chinthammit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect Mr. Somchat Chinthammit director for another term.



Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (6)

Name : Mr. Somchai Chinthammit

Age : 73 Years

Proposed Position : Director

Current Position : Director

Date of Appointment as a Director : 26 February 2004
(8 terms /22 years)

Education / Training - Certificate in Mini MBA, Thammasat University
- Diploma, Computer College, Germany

Director Training - Director Accreditation Program (DAP) 17/2004, Thai Institute of
Directors Association (IOD)

Expertise - Business Management
- Food & Beverage
- Finance

Number of company share, including those held by spouse and children (as of 31 October 2025)
- Own: 96,475,726 Shares (2.19%)
- Spouse: Ms. Somjit Somsukcharoen 213,206 shares (0.005%)

Meeting Attendance in the year 2025: 1. Board of Directors Meeting : 7/7 (equivalent to 100 %)
2. The Annual General Meeting of Shareholders for the year 2025
No. 1/2025 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company (None)

Non-Listed Company / Entity (5)

- Since 1996, Affiliated KSL sugar companies
 - New Krung Thai Sugar Factory Co., Ltd.
 - Tamaka Sugar Industry Co., Ltd.
 - New Kwang Soon Lee Sugar Factory Co.,Ltd
- Since 2003, Director, Khon Kaen Sugar Power Plant Co., Ltd.
- Since 1981, Director, Thai Fermentation Industry Co., Ltd.

Position in rival company/ connected business which may cause conflict of interest (None)

Family Relation to other directors/ executives/ major shareholders:

- Younger Brother of Chairman of the Executive Board (Mr. Chamroon Chinthammit)

Criteria for the Nomination and Appointment of Directors

Mr. Somchai Chinthammit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Somchai Chinthammit** director for another term.



Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (7)

Name	: Mr. Seree Nonthasoot
Age	: 51 Years
Proposed Position	: Independent Director (qualified as an independent director)
Current Position	: Independent Director/ Risk Management Committee /Nomination and Remuneration Committee
Date of Appointment as a Director	: 1 April 2025 (1 terms /1 year)
Education / Training	: Doctorate Degree - DPhil in Law, Oxford University, U.K. : Master Degree - LL.M. (Global Business Law), Columbia University, U.S.A. (Fulbright Scholarship) - MJur in European Union Law and Comparative Law, Oxford University, U.K. (British Chevening Scholarship) : Bachelor Degree - LL.B., Thammasat University - Diploma Program in Business Law, Thammasat University - Thai Barrister 48, Institute of Legal Education of the Thai Bar
Director Training	- Director Class 67, National Defence College (NDC) Thai Institute of Directors (IOD) - Director Leadership Certification Program (DLCP) Class 1/2021 - Advanced Audit Committee Program (AACP), Class 33/2020 - Director Certification Program (DCP), Class 205/2015 - Foundations in Responsible Investment (2021), Institute UN PRI - GRI Professional Certification Reporting Initiative (2021), GRI Academy - The Program of Senior Executive of Justice Administration, Class 24, National Justice Academy, Judicial Training Institute, Office of Courts of Justice - CMA-GMS, Executive Program, Class 1, Capital Market Academy - ASEAN Leader Program, Class 1, Civil Servant Commission, Ministry of Foreign Affairs and Sasin Management Institute - Executive Certificate Program in Good Governance for Medical Executives, Class 1, King Prajadhipok' Institute and the Medical Council of Thailand

- Capital Market Academy Leadership Program, Class 14, Capital Market Academy, the Stock Exchange of Thailand
- Infrastructure in a Market Economy: Public-Private Partnerships in a Changing World (2010), Kennedy School of Government, Cambridge, Massachusetts, United States of America
- The Practice of Trade Policy: Economics, Negotiations and Rules (2009), Cambridge, Massachusetts, United States of America
- Asia-Europe Program, Institut D' etudes Politiques (Sciences Po)

Expertise

- : Legal & Tax
- : Risk Management
- : Sustainable Development

Number of company share, including those held by spouse and children (as of 31 October 2025)
: Own: (None)

Meeting Attendance in the year 2025:

1. Board of Directors Meeting : 4/4 (equivalent to 100%)
2. The Annual General Meeting of Shareholders for the year 2025
No. 1/2025 :0/0 (N/A)

Directorship or Management Position in other companies / entities

Listed Company (None)

Non-Listed Company / Entity (2)

- Since 2022 Managing Director, Apex Supply Company Limited
- Since 2025 Director, Abel Empire Company Limited

Position in rival company/ connected business which may cause conflict of interest: (None)

Family Relation to other directors/ executives/ major shareholders: (None)

Criteria for the Nomination and Appointment of Directors

Mr. Seree Nonthasoot has passed the Board of Directors' screening process and is deemed to possess qualifications suitable for the company's business operations and fully meets the director qualifications as prescribed by relevant laws/regulations. Furthermore, he will be able to provide independent opinions to the company in accordance with relevant criteria. Therefore, it is deemed appropriate to propose to the shareholders' meeting for consideration to re-elect Mr. Seree Nonthasoot as a company director for another term.

Profiles of the proposed Auditors for the year 2025
(KPMG Poomchai Audit Co., Ltd.)

1.1 Mrs. Sasithorn Pongadisak	
Certified Public Accountant No.	8802
Education	<ul style="list-style-type: none"> - Master of Business Administration, Chulalongkorn University - Bachelor of Accounting, Thammasat University
Experiences	<ul style="list-style-type: none"> - Mrs. Sasithorn is an Audit Partner who has more than 20 years of audit experience providing services for clients in both local and international companies across a wide range of industries. - Mrs. Sasithorn is also the Head of KPMG's Private Enterprise strategic unit. Her specialty is taking care of family business, SMEs and Startups and help them grow their businesses. - Mrs. Sasithorn has accumulated extensive experience in diversified industries covering multinational and listed companies and also is one of the international engagement team in providing audit service to the clients listed in other countries stock exchanges and coordination for auditing of foreign companies doing business in Thailand and Asia Pacific. - Mrs. Sasithorn has experiences in providing audit service covering various industries i.e. Industries market, Media, Retail, Consumer Market, and Food and Beverage businesses. - Sasithorn had working experiences in China to support Thai clients and Thai investor doing business in China for 2 years (2010-2012).
1.2 Miss Marisa Tharathornbunpakul	
Certified Public Accountant No.	5752
Education	<ul style="list-style-type: none"> -Bachelor's Degree in Accounting, Assumption University -Master's Degree in Executive MBA, Thammasat University
Experiences	<ul style="list-style-type: none"> - Ms. Marisa has more than 20 years of professional experience in auditing, covering listed companies on the Stock Exchange, private companies, and foreign companies - Ms. Marisa has extensive experience in auditing both domestic and international companies under Thai Financial Reporting Standards (TFRS) and International Financial Reporting Standards (IFRS). She possesses strong expertise and experience in auditing financial statements and has provided audit services to leading listed companies across various industries, including telecommunications,

	<p>technology and software, transportation, manufacturing and distribution of consumer products, media and advertising, online retail and service businesses, energy, and other service industries.</p> <p>- Ms. Marisa is a licensed auditor for companies operating internationally and preparing financial statements in compliance with International Financial Reporting Standards (IFRS).</p>
1.3 Miss Kanokorn Phooriphanyawanit	
Certified Public Accountant No.	10512
Education	<p>- Master of Business Administration, Thammasat University</p> <p>- Bachelor of Accounting, Thammasat University</p>
Experiences	<p>MS. Kanokorn is the Audit Partner of KPMG Thailand, with 19 years of audit work experience. She has experience in auditing and providing consulting services to both several large domestic and multinational groups in accordance with Thai GAAP and IFRS. Her experience covers various industries, including food and beverage, real estate, and other service sectors. She also has experience in auditing for the submission of public offering registration statements for public trading by institutional investors in the United States, as well as auditing for the submission of registration statements to the Stock Exchange of Thailand.</p>

All four auditors proposed for appointment as mentioned above have neither relationship nor interest of transaction with the Company, the Company's subsidiaries, the executives, major shareholders or any persons related thereto.

Qualification of independent directors and responsibilities of each committee

Qualifications of Independent Directors

Independent directors must possess all qualification as prescribed by the Capital Market Supervisory Board and must be able to protect the interests of all shareholders equally and to avoid conflict of interest. Independent directors must attend Board of Directors' meetings and express their opinions independently.

Pursuant to the Company's Governance Policy, the Independent directors must have the following qualifications.

1. An independent director must not hold more than 0.5% of the total voting shares of the Company, its subsidiaries, its affiliates, major shareholders, or persons having controlling power; provided that the number of shares held by persons related to the independent directors are also counted in aggregation.

2. An independent director is not and was not a director who involves in the management of the Company, an employee, staff, advisor who regularly receives salary or a person having controlling power over the Company, its subsidiaries, its affiliates or a major shareholder except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as an independent director. However, this requirement does not apply to the nominated persons who were government officials or advisors of the government units that are the major shareholders of the Company or have controlling power over the Company.

3. An independent director must not be related, by blood or by lawful registration, in a manner of being father, mother, spouse, brother and son/daughter including a spouse of executive, major shareholder, and person having controlling power or the person who is nominated an executive or a person having controlling power over the Company or its subsidiaries.

4. An independent director must not have any business relationship with the Company, its subsidiaries, and/or its affiliates, a major shareholder or a person having controlling power over the Company in a manner that is likely to hinder his/her independent consideration and is not or was not a shareholder or a controlling person of a person who has business relationship with the Company, its subsidiaries, its affiliates, a major shareholder or a person having controlling power of the Company, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as an independent director.

5. An independent director is not or was not an auditor of the Company, its subsidiaries, its associates, a major shareholder or a person having controlling power over the Company and is not a shareholder, a controlling person or a partner of an audit firm which employs the auditor of the Company, its affiliates, its affiliates, a major shareholder or a person having controlling power, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as independent director.

6. An independent director is not and was not a professional service provider, including a legal advisor or a financial advisor who receives professional fee more than 2 (two) million Baht per year from the Company, its subsidiaries, its affiliates, a major shareholder or a person having controlling power over the Company and is not a shareholder, a controlling person or a partner of such professional firm, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as independent director.

7. An independent director must not be appointed to represent a Company's director, a major shareholder, or a shareholder who is related person to a major shareholder.

8. An independent director must not operate the same type of business which is materially competitive with the Company or its subsidiaries or its affiliates and must not be a partner in a partnership or an executive director, employee, staff, advisor receiving regular salary, or a shareholder holding more than 1 (one) percent of the total voting shares of the other Company that operates the same type of business which is materially competitive with the Company or its subsidiaries.

9. Not having any other descriptions which obstruct free expression of opinions concerning the operations of the Company.

Roles, Duties and Responsibilities of the Board of Directors

The Board of Directors is accountable to shareholders regarding the company's business operations and oversight to ensure that management operates in accordance with policies, guidelines, and objectives that will generate maximum benefits for shareholders, within the framework of good ethics and with consideration for the interests of stakeholders.

(1) Administer the business by creating long-term business value, namely, good operating result, ethical and responsible conduct to stakeholders, abolition or reduction of negative impact against society and environment and corporate resilience.

(2) Define objectives and business goals on the basis of sustainable value creation by taking into account the impact to society and environment and direct the operations to respond to achievements set by objectives, goals, strategies and annual action plan.

(3) Ensure having the Board of Directors consisting of components and qualifications that conform to good governance, transparent and efficient selection, development of skills and knowledge necessary for performing duties responsibly, framework and mechanism to govern policy and operation of subsidiaries and affiliates, appointment of sub-committees as necessary.

(4) Ensure having managing director and top executives of appropriate quality for the achievement of the Company's goals and developing top executives as well as systematic succession of positions.

(5) Promote innovation that creates value for the Company and business operation that is responsible to society and environment.

(6) Establish effective risk management and internal control that correspond with the achievement towards objects and goals of the Company in the long run and to prevent the leakage of important information by ways of information technology; provide policy and practices for handling conflict of interest and related transactions, anti-corruption, whistle-blowing channels for fraud and corruption.

(7) Ensure financial reliability and financial report making with transparent disclosure in accordance with the law.

(8) Support engagement of shareholders in important matters and respect right to information of shareholders through appropriate and timely channels.

The aforementioned 8 roles and duties are divided into several principles and guidelines by referring to those in the new CG Code.

Roles, Duties and Responsibilities of Board of Executive Directors

1. Determine policies, directions, strategies, and significant management structures for the Company's operations for approval by the Board of Directors.
2. Determine business plans, budgets, and the Company's administrative power for approval by the Board of Directors
3. Establish organizational structures and manpower policy
4. Examine and monitor policies and management plans to ensure their effectiveness and suitability for the corporate operations.
5. Consider and approve the Company's operations in accordance with the Manual of Operational Power.
6. Perform other tasks as assigned by the Board of Directors.

Any power of attorney given to the Board of Directors must be controlled by related legislation and the Company's regulations. Any activities that benefit/may benefit or affect interest of any executive director or individual, or that may lead to conflicts of interest (according to the SEC), are required to be presented by the Board of Executive Directors to the Board of Directors for consideration. The particular executive director and interested individuals are not allowed to vote in the Board of Directors' meeting concerning the issue.

Roles, Duties and Responsibilities of Audit Committee

1. Review to ensure accurate and adequate disclosure of financial statements.
2. Review to ensure the establishment of appropriate and effective internal control and internal audit systems.
3. Review to ensure that the Company's operations are in compliance with the rules and regulations of SEC and SET, as well as relevant laws.
4. Select propose for appointment and termination of independent person as the Company's auditor, including consider the remuneration.
5. Consider the accurate and complete disclosure of related transactions or transactions that may lead to any conflict of interest.
6. Perform any duties as assigned by the Board of Directors and agreed upon by the Audit Committee such as to review the financial management and risk management policy, review compliance with business ethics of the management and review with the management the important reports required for disclosure to the public according to the laws, i.e. Management Discussion and Analysis, etc.
7. Prepare the Audit Committee's Report for disclosure in the company's Annual Report in which has been signed by the Chairman of the Audit Committee and consisting of at least :

- 7.1 opinion regarding appropriateness and completeness and reliability of the Company's Financial Statement;
 - 7.2 opinion regarding sufficiency of the Company's internal control system;
 - 7.3 opinion regarding compliance with the rules and regulations of SEC and SET as well as relevant laws;
 - 7.4 opinion regarding appropriateness of the auditors;
 - 7.5 opinion regarding transactions which may cause conflict of interest;
 - 7.6 number of Audit Committee Meetings and attendances of each member;
 - 7.7 opinion or overview observation, which the Audit Committee has obtained by performing its tasks in compliance with the charter;
 - 7.8 Any matter which is deemed appropriate to be reported to shareholders and investors under the scope of works and responsibility as assigned by the Board of Directors.
8. Report all activities as scheduled in order that the Board of Directors can acknowledge the Committee's activities as follows:
- 8.1 The Audit Committee's minutes of meetings clearly specifying the committee's comment in various issues
 - 8.2 The report of the Committee's comment on financial statement, internal audit and internal audit process
 - 8.3 Any report which is deemed appropriate for acknowledgement of the Board of Directors
9. During performing their duties, if the Committee finds any doubtful transactions or behaviors as shown below which may cause a significant impact to the Company's financial status and operating result, the Committee should report to the Board of Directors for further improvement as deem appropriate.
- 9.1 Transactions in respect of conflict of interest;
 - 9.2 Any suspicion or presumption of corruption, abnormality or flaw which are material to internal audit system;
 - 9.3 Any suspicion that there are non-compliance with rules and regulation of SEC and SET or relevant laws.

In case that the abovementioned report has been already submitted to the Board of Directors and the discussion among the Board of Directors, the Committee and the Company's management has been made for further improvement and the Committee later finds that the rectification is ignored without appropriate reason, any member of the Committee can further report this matter to SEC and SET.

10. In case that the auditor finds any doubtful acts which are non compliance with the laws done by director, manager or any person who is responsible for the Company's operation and the matters of fact has been reported to the Committee for acknowledgement and prompt inspection, the Committee shall report the outcome of preliminary inspection to the SEC and SET as well as the auditor for acknowledgement within 30 days

after being informed by the auditor. Any doubtful acts required to be reported including the procedures to obtain the facts shall be in accordance with the Capital Market Commission's regulation.

11. Invite directors, management, department heads or employees for discussion or clarification on the Committee's inquiry.

12. Review the scope of works and responsibility as well as evaluate the Committee's performance on yearly basis.

Roles, Duties and Responsibilities of Nomination and Remuneration Committee

1. Nomination

1.1 Define qualifications of the directors to be consistent with the structure, size and compositions of various committees established by the Board of Directors so as to ensure transparency and expectation of the Board of Directors by considering the knowledge, experience, expertise, freedom and time to contribute to directorship;

1.2 select and nominate persons qualified to be directors for the Board of Directors' consideration to nominate to the Shareholders' meeting for appointment provided that the selection method, verification of qualifications as regulated by laws and related authorities including consent to be appointed are to be prescribed;

1.3 select and nominate persons qualified to be members in Executive Committee and other sub-Committees to replace the members whose office terms have ended to the Board of Directors for consideration.

2. Remuneration

2.1 consider or review pattern, criteria and procedures to consider remuneration so as to suit the duties and responsibilities of the Board of Directors and other sub-Committees and submit for approval from the Board of Directors and the Shareholders' meeting respectively provided that the Chairman of the Board and the sub-Committees shall receive remuneration approximately 20 per cent higher than members;

2.2 review data relating to remuneration of other companies in the same and similar industry yearly;

2.3 disclose names of directors, attendance and remuneration in all types in the Company's Annual Report as well as the brief Charter and remuneration criteria.

Roles, Duties and Responsibilities of Risk Management Committee

1. Develop risk management policies and prescribe management policy framework regarding the overall corporate risk management that covers the Company's major risks, such as market risk, liquidity risk, management risk, investment risk, and reputation risk.

2. Design strategies in line with risk management policies and to evaluate, monitor and control the overall risk at acceptable level.

3. Encourage cooperation of overall risk management and review the adequacy of risk management policies and system, as well as effectiveness of the system and policy implementation.

4. Provide systematic and continual evaluation and analysis of probable damage within normal situation and critical circumstances to ensure that the risk survey covers all steps of business operation.

5. Support and develop the establishment of continual risk management within the Company to be consistent with international standards.

6. Report periodically to the Board of Directors the matters that need improvement to be in line with the prescribed policies and strategies.

7. Employ external consultant to give advice with corporate expense with prior approval from the Board of Directors

8. Perform any other tasks as assigned by the Board of Directors

Roles, Duties and Responsibilities of Corporate Governance and Sustainable Development Committee:

1. Consider and propose corporate governance policy, business ethics and other policies relating to the corporate governance to the Board of Directors;

2. Develop and review sustainable development strategies, plans, and goals to cover environmental, social, and good governance dimensions, to ensure balance and efficiency, and to maximize benefits to the Company and its stakeholders, while adhering to best practices according to national and international sustainability standards.

3. Consider and propose practices of the Company, Board of Directors, executives, personnel and other relevant parties which are consistent with the corporate governance policy, business ethics and other policies relating to the corporate governance to the Board of Directors;

4. Monitor and supervise as well as create understanding to the Board of Directors and management for the sake of performance pursuant to the governance policy, business ethics and governance practices;

5. Review the corporate governance policy and practices at least once a year by comparison with international standard or other appropriate standards;

6. Appoint a Secretary to the Corporate Governance and Sustainable Development Committee, sub-committees or working groups with suitable duties and responsibilities;

7. Perform other duties as assigned by the Board of Directors.

Privacy Notice

The 2026 Annual General meeting of Shareholders (AGM)

Khon Kaen Sugar Industry Public Company limited (“**Company**”) realizes the importance of personal data protection and respects your privacy rights as a personal data subject. In order to comply with the Personal Data Protection Act. B.E. 2562 (2019) and related laws (“PDPA”), the Company would like to clarify the guidelines for personal data protection and the company will take measures to protect your personal data as well as to prevent unauthorized use, other than the primary purpose of collection.

1. Personal Data Collection and the Purpose of Collection

The Company collects, uses and discloses the personal data that you provided to the Company, such as your name, surname, address, telephone number, identification card number, or information as shown in the identification card, audio recording or audiovisual record throughout the period of meeting in order to perform the legal obligations required by law for the purposes of:

- Calling an Annual General Meeting of Shareholders (AGM) as required by law.
- Sending the Annual Report (56-1 One Report) and/or other meeting documents as requested by the shareholders.
- Disclosing the Shareholder’s personal data to relevant agencies as required by law.
- Identifying the eligible shareholder for legal obligations or exercise of legal rights.

2. Personal data Storage and Retention Period

The Company will retain your personal data throughout the period of time in which your data is necessary for the processing of the abovementioned purposes and for other legal compliance and claims.

3. Right of the Personal Data Subject

According to the Personal Data Protection Act. B.E. 2562 (2019) and related laws, the personal data owner, has the rights to request assessment to your personal data, to obtain copies of your personal data, to disclosure of the source of personal data obtained by the Company which you did not consent to, as well as the rights to rectify, to transfer, to suspend, to delete, to erase, to object to the processing of your personal data for any purpose other than the primary purpose of collection, or withdraw your consent given to the Company at any time. Nonetheless, your request to exercise the rights to your personal data must be in accordance with the law and the Company may refuse your requested subject to exception by applicable laws.

4. Contact Information

Corporate Secretary

Khon Kaen Sugar Industry Public Company Limited

503 K.S.L.Tower 22nd Fl. Sriyudhya Road,

Thanon Phayathai Sub-District, Ratchathewi District, Bangkok 10400

Telephone Number 02- 6426230-9 Ext. 129

Email : secretary@kslgroup.com

แบบหนังสือมอบฉันทะ แบบ ก. (แบบทั่วไป)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

PROXY FORM A

According to Regulation of Department of Business Development

Re: From of Proxy (No.5) B.E.2550

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date

Month

Year

(1) ข้าพเจ้า..... สัญชาติ.....

I/We

Nationality

อยู่บ้านเลขที่.....

Address

(2) เป็นผู้ถือหุ้นของ บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

as a shareholder of Khon Kaen Sugar Industry Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้นและออกคะแนนเสียงได้เท่ากับ.....เสียง ดังนี้

holding the total amount of.....shares and have the rights to vote equal to.....votes as follows:

หุ้นสามัญ.....หุ้น ออกเสียงได้เท่ากับ.....เสียง

Ordinary share.....shares and have the right to vote equal to.....votes

(3) ขอมอบฉันทะให้ Hereby appoint

ชื่อ.....อายุ.....ปี

Name

Age

years

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing/Located at No.

Road

Sub district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District

Province

Postal Code

เป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 24 กุมภาพันธ์ พ.ศ. 2569 เวลา 10.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ฟังจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2026, teleconference via electronic device (E-AGM) on Tuesday, February 24, 2026 at 10.30 a.m. by live broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the Proxy at the Meeting shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ.....ผู้มอบฉันทะ
Signature (.....) Shareholder

ลงชื่อ.....ผู้รับมอบฉันทะ
Signature (.....) Proxy

หมายเหตุ/ Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies.

2. ผู้ถือหุ้นจะต้องมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถจะมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้

The shareholder may authorize a proxy for all shares specified in Clause (2) and may not make a proxy for only a portion of the shares less than those specified in Clause (2).

3. โปรดแสดงหลักฐานแสดงตนตามที่ระบุไว้ในเงื่อนไข หลักเกณฑ์ และวิธีปฏิบัติในการเข้าร่วมประชุมตาม สิ่งที่ส่งมาด้วย 2

Please present evidence as specified in Conditions, Rules and Procedures to Attend the Meeting Attachment 2

แบบหนังสือมอบฉันทะ แบบ ข.(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)
ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

PROXY FORM B

According to Regulation of Department of Business Development

Re: Form of Proxy (No.5) B.E. 2550

เขียนที่

Written at

วันที่.....เดือน..... พ.ศ.

Date Month Year

(1) ข้าพเจ้าสัญชาติ.....

I/We

Nationality

อยู่บ้านเลขที่.....

Address

(2) เป็นผู้ถือหุ้นของ บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

as a shareholder of Khon Kaen Sugar Industry Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้นและออกคะแนนเสียงได้เท่ากับ.....เสียง ดังนี้

holding the total amount of.....shares and have the rights to vote equal to.....votes as follows:

หุ้นสามัญ.....หุ้น ออกเสียงได้เท่ากับ.....เสียง

Ordinary share..... shares and have the right to vote equal to.....vot

(3) ขอมอบฉันทะให้

Hereby appoint

ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัท โปรดดูข้อมูลตาม สิ่งที่ส่งมาด้วย 8

The shareholder may appoint an independent director of the company to be the proxy, please see details in Attachment 8

ชื่อ นายสิทธิ ลีละเกษมฤกษ์ กรรมการอิสระ/ประธานกรรมการตรวจสอบ/กรรมการบริหารความเสี่ยง

อายุ 72 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400

(Name) Mr. Sitti Leelakasamelek , Independent Director/Chairman of Audit Committee/Risk

Management Committee

Age 72 years, residing at 503 KSL Tower, 9th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400 หรือ (or)

ชื่อ นายวรภัทร โทษณะเกษม กรรมการอิสระ/ประธานกรรมการกำกับดูแลกิจการและการพัฒนาอย่างยั่งยืน/กรรมการตรวจสอบ

อายุ 76 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400

(Name) Mr. Warapatr Todhanakasem, Independent Director/ Chairman of Corporate Governance Committee/ Audit Committee

Age 76 years, residing at 5 0 3 KSL Tower, 9 th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 24 กุมภาพันธ์ พ.ศ. 2569 เวลา 10.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ พึงจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2026, teleconference via electronic device (E-AGM) on Tuesday, February 24, 2026 at 10.30 a.m. by live broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

วาระที่ 1 รับทราบผลการดำเนินงานของบริษัทในรอบปี 2568

Agenda 1: To acknowledge the Operating Results of the Company for the year 2025

วาระที่ 2 พิจารณานุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนสำหรับปีสิ้นสุด วันที่ 31 ตุลาคม 2568

Agenda 2: To consider and approve the audited statement of financial position and profit and loss statements for the year ended October 31, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 3 พิจารณานุมัติจัดสรรเงินกำไรเพื่อจ่ายเงินปันผลและสำรองตามกฎหมายประจำปี 2568

Agenda 3: To consider and approve the allocation of profit for dividend payment and legal reserve of the year 2024

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 4 พิจารณานุมัติค่าตอบแทนกรรมการ

Agenda 5: To consider and approve the remunerations of directors

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 5 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ

Agenda 4: To elect directors in replacement of those whose terms have ended

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

การแต่งตั้งกรรมการเป็นรายบุคคล / Appointment of certain directors

1. นายชนะชัย ชุติมาวรพันธ์ (Mr. Chanachai Chutimavoraphand)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

2. นางอินทิรา สุขะนินทร์ (Mrs. Intira Sukhanindr)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

3. นายธวัชชัย โรจนะโชติกุล (Mr. Thawatchai Rojanachotikul)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

4. นายรัชพงษ์ ภากรศิริวงศ์ (Mr. Tachpong Pakornsirivongse)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

5. นายสมชาติ ชินธรรมมิตร (Mr.Somchrt Chinthammit)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

6. นายสมชาย ชินธรรมมิตร (Mr.Somchai Chinthammit)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

7. นายเสรี นนทสุตติ (Mr. Seree Nonthasoot)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569

Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

เห็นด้วย (Approve)

ไม่เห็นด้วย (Disapprove)

งดออกเสียง (Abstain)

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the Proxy at the Meeting shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ.....ผู้มอบฉันทะ

Signature (.....) Shareholder

ลงชื่อ.....ผู้รับมอบฉันทะ

Signature (.....) Proxy

หมายเหตุ/ Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies.

2. ผู้ถือหุ้นจะต้องมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้

The shareholder may authorize a proxy for all shares specified in Clause (2) and may not make a proxy for only a portion of the shares less than those specified in Clause (2) to the proxy.

3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

In case there is additional agenda to the agenda specified above, the shareholder may use the Continuation of Proxy Form B.

4. โปรดแสดงหลักฐานแสดงตนตามที่ระบุไว้ในเงื่อนไข หลักเกณฑ์ และวิธีปฏิบัติในการเข้าร่วมประชุมตาม **สิ่งที่ส่งมาด้วย2**

Please present evidence as specified in Conditions, Rules and Procedures to Attend the Meeting **Attachment 2**

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Continuation of Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 24 กุมภาพันธ์ พ.ศ. 2569 เวลา 10.30 น.

The proxy made by the shareholder of Khon Kaen Sugar Industry Public Company Limited

The Annual General Meeting of Shareholders for the year 2026 teleconference via electronic device (E-AGM)

on Tuesday, February 24, 2026 at 10.30 a.m.

วาระที่ เรื่อง.....

Agenda Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ เรื่อง.....

Agenda Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ เรื่อง.....

Agenda Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

แบบหนังสือมอบฉันทะแบบ ค.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้
คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่องกำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

PROXY FORM C

(Specific Proxy Form only for foreign investors who appoint Custodian in Thailand)

According to the Regulation of Department of Business Development, Form of Proxy (No.5) B.E.2550

เขียนที่

Written at

วันที่ เดือน พ.ศ.....

Date Month Year

(1) ข้าพเจ้า

I/We

สำนักงานตั้งอยู่เลขที่ ถนน ตำบล/แขวง.....

Address Road Sub-district

อำเภอ/เขต จังหวัด.....รหัสไปรษณีย์.....

District Province Post code

(2) ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ ซึ่งเป็นผู้ถือหุ้นของ
as a Custodian for which is a shareholder of

บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน) Khon Kaen Sugar Industry Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้นและออกเสียงลงคะแนนได้เท่ากับ.....เสียงดังนี้

holding the total amount of.....shares and have the right to vote equal to.....votes as follows:

หุ้นสามัญ.....หุ้นออกเสียงลงคะแนนได้เท่ากับ.....เสียง

Ordinary share.....shares and have the right to vote equal to.....votes

(3) ขอมอบฉันทะให้

Hereby appoint.....

อายุ.....ปี อยู่บ้านเลขที่.....ถนน.....

Age Residing/Located at No. Road

ตำบล/แขวง.....อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

Sub-district District Province Postcode

ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัท โปรดดูข้อมูลตาม สิ่งที่ส่งมาด้วย 2

The shareholder may appoint an independent director of the company to be the proxy, please see details in

Attachment 2

ชื่อ นายสิทธิ ลีละเกษมฤกษ์ กรรมการอิสระ/ประธานกรรมการตรวจสอบ/กรรมการบริหารความเสี่ยง
อายุ 72 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Mr. Sitti Leelakasamelek , Independent Director/Chairman of Audit Committee/Risk

Management Committee.

Age 72 years, residing at 503 KSL Tower, 9th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400 หรือ (or)

ชื่อ นายวรภัทร โตรณะเกษม กรรมการอิสระ/ประธานกรรมการกำกับดูแลกิจการและการพัฒนาอย่างยั่งยืน/กรรมการ
ตรวจสอบ

อายุ 76 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400

(Name) Mr. Warapatr Todhanakasem, Independent Director/ Chairman of Corporate Governance Committee/ Audit
Committee

Age 76 years, residing at 5 0 3 KSL Tower, 9 th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญ ผู้ถือหุ้น
ประจำปี 2568 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 24 กุมภาพันธ์ พ.ศ. 2569 เวลา 10.30 น. โดยถ่ายทอดสดจากห้อง
ประชุมของบริษัท หรือที่ ฟังจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote in the Annual General Shareholders' Meeting for
the year 2025, teleconference via electronic device (E-AGM) on Tuesday, February 24, 2026 at 10.30 a.m. by live
broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้อย่างนี้ ดังนี้

I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

With total number of shares and voting right.

มอบฉันทะบางส่วนคือ

With portion of shares and voting right

หุ้นสามัญ.....หุ้นและมีสิทธิออกเสียงลงคะแนนได้.....เสียง

Ordinary share.....shares and have the right to vote equal to.....votes

(5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

วาระที่1 รับทราบผลการดำเนินงานของบริษัทในรอบปี 2568

Agenda 1: To acknowledge the Operating Results of the Company for the year 2025

วาระที่ 2 พิจารณานุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนสำหรับปีสิ้นสุด วันที่ 31 ตุลาคม 2568

Agenda 2: To consider and approve the audited statement of financial position and profit and loss statements for the year ended October 31, 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 3 พิจารณานุมัติจัดสรรเงินกำไรเพื่อจ่ายเงินปันผลและสำรองตามกฎหมายประจำปี 2568

Agenda 3: To consider and approve the allocation of profit for dividend payment and legal reserve of the year 2024

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 4 พิจารณานุมัติค่าตอบแทนกรรมการ

Agenda 5: To consider and approve the remunerations of directors

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 5 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ

Agenda 4: To elect directors in replacement of those whose terms have ended

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall vote in accordance with my/our intention as follows:

การแต่งตั้งกรรมการเป็นรายบุคคล / Appointment of certain directors

1. นายชนะชัย ชูติमारพันธ์ (Mr. Chanachai Chutimavoraphand)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

2. นางอินทิรา สุขะนินทร์ (Mrs. Intira Sukhanindr)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

3. นายธวัชชัย โรจนะโชติกุล (Mr. Thawatchai Rojanachotikul)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

4. นายธัชพงษ์ ภากรศิริวงษ์ (Mr. Tachpong Pakornsirivongse)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

5. นายสมชาติ ชินธรรมมิตร (Mr.Somchrt Chinthammit)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

6. นายสมชาย ชินธรรมมิตร (Mr.Somchai Chinthammit)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

7. นายเสรี นนทสุติ (Mr. Seree Nonthasoot)

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569

Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

เห็นด้วย (Approve) ไม่เห็นด้วย (Disapprove) งดออกเสียง (Abstain)

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมวันแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy holder in this meeting except the proxy's voting that is not consistent with my intention as specified under this proxy, shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อผู้มอบฉันทะ

Signature (.....) Shareholder

ลงชื่อผู้รับมอบฉันทะ

Signature (.....) Proxy

ลงชื่อผู้รับมอบฉันทะ
Signature (.....) Proxy

ลงชื่อผู้รับมอบฉันทะ
Signature (.....) Proxy

หมายเหตุ/ Remarks:

1.หนังสือมอบฉันทะแบบค. นี้ใช้เฉพาะกรณีที่มีผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน(Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Proxy form C shall be applicable only for the foreign shareholders who appoint the Custodian in Thailand.

2.หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะคือ

The following documents shall be attached with this proxy from:

(1)หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of attorney from shareholder authorizing Custodian to sign the proxy form on behalf of the shareholder.

(2)หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter certifying that the signer in the proxy form is a licensed Custodian

(3)สำเนาบัตรประจำตัวประชาชน/ สำเนาหนังสือเดินทาง/ สำเนาหนังสือรับรองบริษัท (รับรองสำเนาถูกต้อง)

Certified copy of ID card/ passport/ company registration

3.ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies for spitting votes.

4.ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้นผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

In case there is additional agenda to the agenda specified above, the shareholder may use the Continuation of Proxy Form C.

5.ผู้รับฝากและดูแลหุ้น (Custodian) ที่ใช้แบบหนังสือมอบฉันทะแบบ ค. **โปรดส่งเอกสารที่ครบถ้วนภายในวันที่ 20 กุมภาพันธ์ 2569**

The Custodian using Proxy Form C is requested to kindly submit relevant documents **within February 20, 2026**

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Continuation of Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 24 กุมภาพันธ์ พ.ศ. 2569 เวลา 10.30 น.

The proxy made by the shareholder of Khon Kaen Sugar Industry Public Company Limited

The Annual General Meeting of Shareholders for the year 2026 teleconference via electronic device (E-AGM)

on Tuesday, February 24, 2026 at 10.30 a.m.

วาระที่ เรื่อง.....

Agenda Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง.....

Agenda Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง.....

Agenda Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

Names and profiles of independent directors proposed as proxies of shareholders

Name	Position	Age (years)	Address	Conflict of interest in the Proposed Agenda	Extra Interest Different from Other Directors
1. Mr. Sitti Leelakasamelek	Independent Director/Chairman of Audit Committee/ Risk Management Committee	72	At 503 KSL Tower, 9 th Floor, Sriyudhya Road, Rajathevi, Bangkok 10400	4	None
2. Mr. Warapatr Todhanakasem	Independent Director/ Chairman of Corporate Governance and Sustainable Development Committee/ Audit Committee	76	At 503 KSL Tower, 9 th Floor, Sriyudhya Road, Rajathevi, Bangkok 10400	4	None

Remark : Details of profiles of the Independent Director are show in the details of companys directors executives controlling person and company secretary section of the 2025 Annual Report.

Shareholders Meetings

Clause 28. The Board is required to arrange the Annual General Shareholders meeting within four (4) months of the last day of the fiscal year of the Company.

Other shareholders meetings are called extraordinary meetings. The Board may call an extraordinary general meeting of shareholders any time the Board considers it expedient to do so, or Shareholders with total holdings of at least one-fifths (1/5) of the shares sold, or shareholders numbering not less than 25 (twenty five) persons holding shares amounting to not less than one-tenths (1/10) of the shares sold may file a written request for extraordinary shareholders meetings. Reasons for the meeting must be specified in the written request. The Board, then, is supposed to hold a shareholders meeting within (1) one month after receiving the written request from the shareholders.

Clause 29. To call for a shareholders meeting, the Board shall prepare a written notice of the meeting that includes the venue, date, time, agendas, and any matters to be ratified at the meeting with sufficient detail. The matters should be specified as to be informed, to be approved, or to be considered. The Board's opinions on the matters should be included. The written notice should be delivered to shareholders and registrar at least seven (7) day prior to the date of meeting. The writing notice is required to be published in newspapers at least three (3) consecutive days prior to the date of meeting.

Shareholders meetings may be held at the area where the Company's head office is located or other provinces in the Kingdom of Thailand.

Clause 30. Shareholders may appoint proxies to attend the meetings and vote. Proxy forms must be signed by the principal and in the format prepared by the registrar.

The proxy forms shall be submitted to the Chairman of the Board or the person appointed by the Chairman at the meeting before proxies attend the meetings.

Clause 31. A shareholders meeting consists of at least twenty-five (25) shareholders and proxies (if any) with total holdings of at least one-thirds (1/3) of the shares sold, or at least half (1/2) of all the Company's shareholders/ their proxies with total holdings of at least one-thirds (1/3) of the paid-up shares sold, to be a quorum.

If a shareholders meeting requested by shareholders has continued for one (1) hour with the number of shareholders present less than required, the meeting shall be cancelled. If the meeting is not requested by shareholders, another meeting should be scheduled. Written notices should be sent to shareholders at least seven (7) days prior to the date of the meeting. At such meeting a quorum is not required.

The Chairman of the Board of Directors is the Chairman of the meeting. Should there be no Chairman of the Board of the Directors or the Chairman of the Board not be present or unable to function as the Chairman of the meeting. The Vice Chairman of the Board is the Chairman of the meeting. If there is no Vice Chairman or the Vice Chairman of the Board is not present or unable to function as the Chairman of the meeting, the shareholders present elect a shareholder to be the Chairman of the meeting. Voting must be done as specified in Clause 32.

Clause 32. In voting, one (1) shareholding represents one (1) vote. The following numbers of votes are required for resolutions of shareholders meetings:

(1) Normally, a majority of votes of shareholders who are present and vote is required. In the event of a tied first vote, the Chairman of the meeting has the final vote.

(2) In the following situations, at least three-fourths (3/4) of the total votes of shareholders who are present and vote are required:

(A) The sale or transfer of all or important part of the Company's businesses to outsiders

(B) The Company's buying and transfer businesses of another public limited company or limited company

(C) The making, amending or terminating agreements concerning leasing all or important part of the Company's businesses; appointing an outsider to manage the Company's operations; or consolidation with another business with the purpose of sharing the profit and loss

(D) The addition to or amendment of the Company's Memorandum or Articles of Association;

(E) Increase or decrease in the Company's capital; issuing debentures to be offered to the public

(F) The Merger and Dissolution of the Company

Clause 33. The Annual General Meeting has the following business:

(1) To consider the Company's annual operation results presented by the Board of Directors

(2) To consider and approve the company's annual balance sheets and profit and loss accounts

(3) To consider profit sharing

(4) To elect directors in replacement of those whose terms have ended

(5) To consider and appoint and auditor; determine the audit fee

(6) Other Business

Clause 34. Once the Company has issued and undertaken public offering, the Company's/subsidiaries' related transactions; or acquisition or sale of the Company's/subsidiaries' assets as defined in legislation of the Stock Exchange of Thailand regarding related transactions of listed companies or trading of listed companies assets must be in line with regulations and procedures specified in the legislation

แบบคำถามสำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)

(Questions from shareholders for the Annual General Meeting of Shareholders for the Year 2026 teleconference via electronic device (E-AGM))

ข้าพเจ้า (นาย/นาง/นางสาว/อื่นๆ) (โปรดระบุชื่อ-นามสกุล)

.....

I,(Mr./Mrs./Miss/Other) (please specify name-surname)

กรุณาทำเครื่องหมาย ✓ ในช่อง () / Please indicate with ✓ in the blank ()

() ผู้ถือหุ้น / a shareholder

() ผู้รับมอบฉันทะจากผู้ถือหุ้นชื่อ

a proxy granted by shareholder, namely

มีคำถามเกี่ยวกับวาระต่างๆในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน) ดังนี้

I wish to submit question(s) of agenda for the Year 2026 Annual General Meeting of Shareholders as follows:

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หมายเหตุ เมื่อกรอกรายละเอียดข้างต้นเรียบร้อยแล้ว โปรดส่งกลับมายัง KSL ภายในวันที่ 20 กุมภาพันธ์ 2569

โทรสารหมายเลข 02-642-6092 หรือ ส่งมาที่ email: secretary@kslgroup.com

Remark: Please send the completed form to KSL within 20 February 2026

Fax No: 02-642-6092 or email: secretary@kslgroup.com