



The Annual General Meeting of Shareholders for the Year 2021, No. 1/2022 by Teleconference using Electronic Devices (E-AGM)

Wednesday, February 23, 2022, at 09.30 a.m.

Convene the meeting through electronic medias (E-AGM) only

Attend in person

Shareholders will be able to register through the system from February 8 2022 at 12.00 a.m.
to February 23 2022 at 10.00 a.m.

Attend in proxy (Recommended to grant proxy to Independent Director)

Shareholders shall submit the registration documents to the Company with in February 16 2022
via 2 channels as follows

1. E-mail address to : secretary@kslgroup.com
2. By post via

To : Company secretary and law 22nd floor
Khon Kaen Sugar Industry Public Company Limited
No.503 KSL Tower, Sriyudhya Road, Thanon Phayathai Sub-District,
Rajathevi District, Bangkok Metropolis 10400.
Phone 02-642-6191 ext.131

Guidelines to attend the Annual General Meeting of Shareholders for the Year 2021, No. 1/2022

With concern of the importance of preventive measures for COVID-19 outbreak, which is considered as the dangerous communicable disease, the company would like to ask for the shareholders' kind cooperation to strictly comply with the COVID-19 Preventive Measures in Attachment 7.



บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)
坤敬糖廠有限公司 (大衆)
KHON KAEN SUGAR INDUSTRY PUBLIC COMPANY LIMITED

No. CS 003/2022

January 14, 2022

Subject: Schedule for the date of the Annual General Meeting of Shareholders for the year 2021,
No. 1/ 2022, in teleconferences through an electronic device (E-AGM)

To: Shareholders of Khon Kaen Sugar Industry Public Company Limited

Attachment:

1. Explanation for not providing Agenda for Approval of Minutes of Annual General Meeting of Shareholders
2. Brief of Minutes of the Annual General Meeting of Shareholders for the Year 2021, No. 1/2022
3. Curricula vitae of the persons nominated to be directors in replacement of those whose terms have ended
4. Profiles of the proposed Auditors for the year 2022
5. Qualifications of independent directors and responsibilities of each committee
6. Proxy forms A, B, and C (Custodian)
7. Conditions, rules and procedure for attending the meeting
8. Names and profiles of independent directors proposed as proxies of shareholders
9. The Company's Articles of Association regarding shareholders' meetings
10. QR Code Downloading Procedures for the 2021 Annual Report
11. Questions from shareholders for the Annual General Meeting of Shareholders for the Year 2021, No. 1/2022
12. Request Form for the printed copy of the annual report

Due to the ongoing outbreak of COVID-19, the company is deeply concerned for the safety and wellbeing of meeting attendees and staffs. Therefore, this AGM 2020, No.1/2021 will be held in **teleconferences through an electronic device (E-AGM)**, under the law and regulations on the pandemic situation of virus COVID-19. However, if shareholders are not convenient to attend the meeting via E-AGM, the company recommends the shareholders to appoint the Independent Director of the company as their proxy to attend the meeting on their behalf.

By virtue of the resolution of the Board of Directors (hereinafter referred to as the "Board"), Khon Kaen Sugar Industry Public Company Limited will hold the Annual General Meeting of Shareholders for the year 2020, No.1/ 2021 on Wednesday, February 23, 2022, at 09.30 a.m. by live broadcasting from the meeting room, 17th Floor, Khon Kaen Sugar Industry Public Company Limited, No.503 KSL Tower, Sriyudhya Road, Thanon Phayathai Sub-District, Rajathevi District, Bangkok Metropolis 10400. The agendas are as follows:

Agenda 1: To acknowledge the operating results of the Company for the year 2021

Objective and rationale: The operating results of the Company and other important information for the year 2021 are included in the annual report 2021. This agenda will consist of two parts, i.e., (1) the Company's implementation of the resolution of the 2020 Annual Shareholders' Meeting No. 1/ 2021 on Tuesday, February 23, 2021, (2) the Company's operating results in 2021.

The Board's Opinion: The Board finds it appropriate for the Meeting to acknowledge the operating results of the Company and other important information in 2021.

Required Voting: Voting for this agenda is not required.

Agenda 2: To consider and approve the audited Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2021

Objective and rationale: The Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2021, as shown in the Company's Annual Report, have been audited by the auditor and duly approved by the Audit Committee and the Board of Directors.

The Board's Opinion: The Board finds it appropriate for the Meeting to approve the Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2021 which have been audited by the auditor and duly approved by the Audit Committee and the Board of Directors. The Statement of Financial Position and Profit and Loss Statement show the financial standings and operating results of the Company in 2021, which are summarized as follows:

Statement of Financial Position and Profit and Loss Statement of Khon Kaen Sugar Industry PLC and its subsidiaries

(Unit : Million Baht)	Consolidated Financial Statement		Separated Financial Statement	
	Year 2021	Year 2020	Year 2021	Year 2020
Total assets	41,521	41,122	25,717	25,949
Total liabilities	21,410	21,576	17,625	18,235
Total revenues	10,470	11,853	5,345	6,267
Profit (loss) before interest and income tax expenses	1,131	333	944	(200)
Net profit (loss)	616	(83)	461	(430)
Earnings (loss) per share	0.140	(0.019)	0.104	(0.097)

Details are shown in the Financial Statement of the Company's Annual Report 2021 which has been delivered to the shareholders together.

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 3: To consider and approve the omission of dividend payment for the operating results of the year 2021

Objective and Rationale: The Company has a policy to pay dividend not less than 50 percent of the net profit of separated financial statement less tax and legal reserve; provided that there is no need of using cash for other purposes and the dividend payment does not materially affect normal business. Factors to be taken into consideration for dividend payment shall include operation outcome, financial status, liquidity, business expansion plan, etc. Dividend payment must be approved by the shareholders and/or the Board of Directors.

The statement of financial position shows that Khon Kaen Sugar Industry PCL has net profit (separated financial statement) of 2021 of 461,000,000 Baht. The Board of Directors deems it appropriate to pay dividend in form of cash for the year 2021 to shareholders at the value of 0.03 Baht per share, of the amount not exceeding 132,306,979 Baht. The dividend shall be paid from net profit which business that is exempt from corporate income tax. For individual shareholders who receive dividends, such dividends will be deducted for withholding tax as prescribed by law and the shareholders shall not receive tax credits.

The Company allocates the profit as legal reserve which is not less than ten percent of the registered capital.

Comparison of Dividend Payment in 2019 - 2021

Details of Dividend Payment	2021	2020	2019
1. Net profit(loss) of Consolidated Financial Statement (million Baht)	616	(83)	822
2. Net profit(loss) of Separate Financial Statement (million Baht)	461	(430)	(238)
3. Volume of Shares	4,410,232,619	4,410,232,619	4,410,232,619
4. Dividend per share (Baht : share)	0.03	-	0.05
5. Total dividend payment (million Baht)	132.31	-	220.51
6. Percentage of dividend to net profit (percent of Consolidated Financial Statement)	21.49	-	26.84
7. Percentage of dividend to net profit (percent of Separated Financial Statement)	28.71	-	(dividend paid from accumulated profit)

The Board's Opinion:

The Board finds it appropriate to submit to the Meeting of Shareholders to consider and approve the allocation of profit for dividend payment of 2021 in form of cash at 0.03 Baht per share, of the amount not exceeding 132,306,979 Baht, equal to 28.71 percent of the net profit of separated statement (equal to 21.49 of net profit of consolidated financial statement). The dividend shall be paid from net profit which business that is exempt from corporate income tax. All dividends will be deducted for withholding tax as prescribed by law. The Company allocates the profit as legal reserve which is not less than ten percent of the registered capital.

The record date for dividend payment shall be March 4, 2022 and the dividend payment shall be made on March 25, 2022.

The Board's Opinion: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 4: To elect directors in replacement of those whose terms have ended.

Objective and Rationale: The Company's Articles of Association, Section 3- Directors, states that:

"Clause 14: At every Annual General Meeting, one-third (1/3) of the directors shall retire. If the number cannot be divided into three (3) parts exactly, the number nearest to one-third shall retire. The directors retiring in the first year and second year following the registration of the Company shall be drawn by lots. In every subsequent year, the directors who have been in office longest shall retire. A retiring director may be re-elected."

In 2020, there are seven directors whose terms have ended as follows:

1) Mr. Manu Leoparote	Chairman of the Board of Directors/Independent Director
2) Mr. Chamroon Chinthammit	Director
3) Mr. Pornsin Thaemsirichai	Director
4) Mr. Chalush Chinthammit	Director
5) Mr. Chatri Chinthammit	Director
6) Pol.Gen. Boonpen Bumpenboon	Independent Director
7) Ms. Nongluck Phinainitisart	Independent Director

Through the company's website posted during **October 1, 2021 - November 30, 2021** the Company has invited all shareholders to propose the meeting agendas and nominate qualified people for the directorship in line with regulations. However, there is neither a proposal of meeting agenda nor director nomination submitted to the Company.

The Nomination and Remuneration Committee, takes into account the qualifications of directors, past performance and benefits to the Company and finds it appropriate to propose the present seven directors whose terms have ended to serve as directors for another term.

In this year, there are 2 independent directors who is in this position for more than 9 consecutive years. Pol.Gen. Boonpen Bumpenboon and Ms. Nongluck Phinainitisart have been nominated for this position for another term. The Company need the independent committee who are visional, qualified, devoted time and well understanding business and also independently officiated, commented. Therefore, the board has agreed to extend the aforesaid committee for another period.

The Board's Opinion: The Board members, not including interested directors, are ensured that the nominated persons have been considered by the Nomination and Remuneration Committee that all of them possess the qualifications which suit the Company's business; and have performed well during their directorship using their knowledge, experience and expertise to give useful suggestions for the Company's business both in terms of economic aspect and sustainability aspect. The nominated seven persons do not undertake directorship or executive post in other businesses which may cause conflict of interest with the Company. The Board of Directors, therefore, finds it appropriate for the Meeting to re-elect the seven present directors whose terms have ended. The nominated directors' profiles are provided in **Attachment 3**

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 5: To consider and approve the remunerations of directors

Objective and rationale: The Company's Articles of Association, Section 3: Directors, states that

"Clause 15: Directors are entitled to receive remunerations in forms of money, meeting allowances, gratuities, bonuses, or other types of remunerations approved by the shareholders meeting. The amounts maybe fixed. Alternatively, provisions may be set up and be later considered at the meeting or effective until any change has been approved. Allowances and benefits are also provided in line with the Company's regulations.

The contents of paragraph one do not apply to the right of corporate officers or employees elected as directors to receive remunerations and benefits as corporate officers or employees.”

The Nomination and Remuneration Committee has conducted the survey on the directors’ and subcommittees’ remuneration for the year 2021, taking into account the scope of responsibilities and performance of the directors by using a comparison with other companies in the same industry having the same capacity and nature of business, and a report on the directors’ remuneration conducted by the Thai Institute of Directors (IOD). Therefore, it is deemed appropriate to propose the 2020 AGM to consider and approve the directors’ remuneration for the year 2021 as follows:

1. Remuneration of Director (monthly)			
Board / Committee	Position	2021 (Proposed)	2020 (Proposed)
Board of Directors	Chairman of Board of Directors	45,000 bath/month	45,000 bath/month
Board of Directors	Directors	25,000 bath/month	25,000 bath/month
Audit Committee	Chairman of Audit Committee	30,000 bath/month	30,000 bath/month
2. Remuneration of Director (yearly bonus)			
Board of Directors	Chairman	not exceeding THB 270,000	Not exceeding 6 months x monthly remuneration
Board of Directors	Directors	not exceeding THB 150,000	Not exceeding 6 months x monthly remuneration
	Chairman of Audit Committee	not exceeding THB 180,000	Not exceeding 6 months x monthly remuneration
3. Remuneration of Sub-Committee (meeting allowance/meeting)			
Audit Committee	Chairman	10,000 THB/ meeting	7,200 THB/ meeting
	Directors	8,000 THB/ meeting	6,000 THB/ meeting
Risk Management Committee	Chairman	7,200 THB/ meeting	7,200 THB/ meeting
	Directors	6,000 THB/ meeting	6,000 THB/ meeting
Nomination and Remuneration Committee	Chairman	7,200 THB/ meeting	7,200 THB/ meeting
	Directors	6,000 THB/ meeting	6,000 THB/ meeting
Corporate Governance Committee	Chairman	7,200 THB/ meeting	7,200 THB/ meeting
	Directors	6,000 THB/ meeting	6,000 THB/ meeting
4. Other Benefits:			
		-No-	-No-
Total Proposed Remuneration for 21 directors		9,900,000.- THB	9,630,000.- THB
Total Actual Payment		-	-

Remark: The mentioned remunerations do not include remunerations of the Company’s subsidiaries.

The Board's Opinion: The Board of Directors recommends the Meeting to approve the remunerations and allowances for the Board of Directors, the Audit Committee, the Nomination and Remuneration Committee, the Risk Management Committee, and the Corporate Governance Committee as proposed.

Required Voting: Not less than two-thirds (2/3) of the votes of the shareholders who attend the meeting. (The Public Company Limited Act B.E. 2535, Section 90)

Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2022

Objective and rationale: By virtue of Section 120 of the Public Company Act B.E. 2535, the Shareholders' meeting is required to appoint the auditor and to fix the audit fee annually. The same auditor may be appointed each year. Besides, the Notification of the Capital Market Supervisory Board No. Tor Jor 75/ 2561 Re: Criteria, Conditions and Reporting Method regarding the Disclosure of Financial Status and Operating Results of the Company issuing Securities (effective 1 January B.E. 2562) prescribes a company to rotate an auditor in case the same auditor has performed his/ her duty for 7 accounting years; provided that the company may appoint the auditor after 5 consecutive accounting year.

The Board's Opinion: The Board of Directors agrees with the recommendation of the Audit Committee to select Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as auditor firm of the Company. The firm has good knowledge and experience in accounting audit and has performed its mission in accordance with the scope of duty as well as consistently provided advice and suggestion to the Company. The service of the firm meets the Company's satisfaction and its qualifications are in line with the relevant rules and regulations. The auditor firm and the auditors have no relationship or interest with the Company/ subsidiaries/ executives/ major shareholders or a persons related with those above-mentioned. The Board finds it appropriate to submit to the Meeting to appoint the auditors and to approve the audit fee as follows:

1. Appoint the auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd., whose names are as follows, the Company's auditors for the fiscal year 2022

<u>Name</u>	<u>CPA Number</u>	<u>Year of Audit for the Company</u>
1. Ms. Wimolporn Boonyusthian	4067	6 (2011-2015 and 2022)
2. Ms. Sophaphan Saptipayarattana	6523	-
3. Ms. Duangrudee Choochart	4315	-
4. Mr. Choopong Surachutikarn	4325	-

As for the subsidiaries, the Board shall supervise a timely making of financial statements accordingly.

2. Approve the audit fee in the amount of Baht 2,930,000 The fees include the audit service for the Company's consolidated financial statements and separated financial statements for the accounting period ending October 31, 2022. Details of the audit fee are as follows:

(Unit : Baht)	2022 (Proposed)	2021 (Proposed)
Annual Financial Statements	1,555,000.-	1,555,000.-
Financial Statements in Three Quarters	1,275,000.-	1,275,000.-
Total	2,830,000.-	2,780,000.-

Non-Audit Fee (ECL Model)	100,000.-	460,100.-
Total	2,930,000.-	3,290,100.-

Remark: *The accounting period of the Company is from November 1 - October 31 of every year.

**Advisory fee for estimating expected credit loss model according to TAS 9 Financial Instruments which applied in fiscal year 2021.

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 7: Other matters (if an)

We would like to invite the shareholders to attend the 2021 Annual General Meeting of Shareholders No. 1/2022 through electronic media (E-AGM) on the date and time stated above. This meeting will be held via electronic media (E-AGM) only, provided that the shareholder who desire to attend the meeting can register in advance from February 8, 2022 at 12:00 hrs.

Shareholders can study the meeting through electronic media (E-AGM) and The Company's Articles of Association regarding shareholders' meetings (in Attachment 7). This meeting using Electronic Devices (E-AGM) through the system of Digital Access Platform Co., Ltd. (DAP). For any queries, please forward your questions to the E-mail address: secretary@kslgroup.com

Pursuant to the Board of Directors' Resolution

-Signature-

(Mrs. Kanyarat Sumitra)

Company Secretary

Khon Kaen Sugar Industry Public Company Limited

Remarks:

1.This Notice of Invitation and its Attachments are also posted on the Company's website www.kslgroup.com from **January 20, 2022**. For any queries, please forward your questions (if any) to E-mail address: secretary@kslgroup.com or the Company's address.

2.Should you need the printed Annual Report ,please fill in the request form **Attachment 12**

Explanation for not providing Agenda for Approval of Minutes of Annual General Meeting of Shareholders

In this Annual General Meeting, Khon Kaen Sugar Industry Public Company Limited (“the Company”) does not provide the agenda for the approval of Minutes of the 2020 Annual General Meeting No. 1/2021 held on Tuesday, February 23, 2021 (as it did last year), with these following reasons.

1. There is no law or regulation or the Company’s Articles of Association which requires the approval of Minutes of the Annual General Meeting of Shareholders.
2. The previous meeting was held one year ago and the Company already implemented the resolutions of the Shareholders’ Meeting as well as took into account the observations of the Shareholders regarding the Company’s operation.
3. The Company has posted the full version of the Minutes of the Annual General Meeting in Thai(20 pages) and in English (21 pages) within 14 days as from the previous meeting on the Company’s website www.ksigroup.com since March 9, 2021 and informed the Stock Exchange of Thailand to disclose the matter to public on March 9, 2021. Shareholders, therefore, could access and consider the Minutes; nonetheless, no shareholder asked to correct the Minutes.
4. The Company could save more than 50,000 sheets of paper otherwise to be used in printing the Minutes No. 1/2021 on 23 February 2021.
5. There are other listed companies that do not provide an agenda for the approval of AGM Minutes, e.g. Banpu Plc, PTTEP Plc., Siam Commercial Bank Plc, etc.

However, some shareholders claim that they do not have computers or could not access website. The Company is pleased to send the Minutes of Annual General Meeting, No.1/2022 by post upon written request by using the form provided at the registration desk.

In order to substitute the provision of agenda for approval of AGM Minutes, the Company

- 1) hereby attaches Brief of the Meeting of the 2020 Annual General Meeting, No.1/2021 **Attachment 2**
- 2) shall report the implementation pursuant to the resolution of the previous AGM in the first part of Agenda 1. to acknowledge the Operating Results of the Company for the year 2021, by presenting information on the screen with verbal clarification.

By these alternatives, the Company deems it no less beneficial to shareholders than the provision of agenda for approval of the AGM Minutes each year. The Company is confident that this practice does not prejudice the rights of shareholders and becomes an appropriate way to utilize resource.

**Brief of Minutes of the Annual General Meeting
of Shareholders for the Year 2020, No. 1/2021**

Khon Kaen Sugar Industry Public Company Limited

Tuesday, February 23, 2021

At Meeting Room , 17th Floor, KSL Tower, No.503, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok

Agenda 1: To Acknowledge the Operating Results of the Company for the Year 2020

The Meeting acknowledged (1) the implementation in accordance with the Resolution of the Annual General Meeting of 2019, No.1/2020 on Tuesday, February 25, 2020 and (2) the Operating Results of the Company for the Year 2020.

On this Agenda, some shareholders posed questions and made observations regarding the Annual Report and the business of the Group.

Agenda 2: To consider and approve the audited statement of the financial position and profit and loss statements for the year ended October 31, 2020

Resolution: The meeting, with majority of votes of the shareholders who attended the meeting and voted, adopted the audited statements of financial position and profit and loss statements for the year ending October 31, 2020.

Agenda 3: Approval of resolved to omit the dividend payment for the year 2020

Resolution: The Meeting, with majority of votes of the shareholders who attended the meeting and voted, approved of resolved to omit the dividend payment for the year 2020. The Company allocated the profit as legal reserve which is not less than ten percent of the registered capital.

Agenda 4: To elect directors in replacement of those whose terms have ended

Resolution: The meeting, with majority of votes of the shareholders who attended the meeting and voted, approved the re-election of 7 (seven) corporate directors retiring by rotation.

Agenda 5: To consider and approve the remuneration of directors

Resolution: The meeting, with not less than two-thirds (2/3) of the votes of the shareholders who attended the meeting, approved the remuneration and meeting allowances for corporate directors.

Agenda 6: To consider and approve the appointment of the Company's auditors and the audit fee for the Year 2021

Resolution: The meeting, with majority of votes of the shareholders who attended the meeting and voted, approved (1) the appointment of the named auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. for the year 2020 and (2) the audit fee of THB 2,830,000 for the year ended October 31, 2021.

Agenda 7: Other Matters (if any)

No other matter was considered. The shareholders asked questions.

**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (1)**

Name Mr. Manu Leopaiprote
Age 78 Years
Proposed Position Director
Current Position Independent director, Chairman of the Board of Directors



Date of Appointment as a Director 18 March 2004
 (6 terms / 17 years)
 (Should he be re-elected as a director, his entire tenure will be 20 years)

Education/Training

- Honorary Degree of Doctor of Business Administration, Thammasat University, Thailand
- M.Sc. (Economics) University of Kentucky, USA
- B.Sc. in Economics (Honours), Thammasat University
- Diploma Industrial Development, Nagoya, Japan
- Diploma, National Defence College Class 34

Director Training

- Diploma of Chairman 2000, Class 3/2001, Thai Institute of Directors Association
- Director Accreditation Program (DAP) 30/2003, Thai Institute of Directors Association (IOD)

Expertise

- Strategic Planning & Risk Management
- Corporate Governance
- Government & Government Relations

Number of company share, including those held by spouse and children (as of 31 October 2021)

- None

Meeting Attendance in the year 2021 :

- 1.Board of Directors Meeting : 7/7 (equivalent to 100%)
- 2.The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company / Entity	Position in rival company/ connected business which may cause conflict of interest
(5)	(3)	-None-
Since 2017, Chairman, SVOA PCL Since 2011, Chairman, TMC Industrial PCL Since 2010, Chairman, Jubilee Enterprise PCL Since 2010, Chairman, ARIP PCL Since 2004, Chairman, Polyplex (Thailand) PCL	Since 2004, Director of KSL affiliated sugar companies: <ul style="list-style-type: none"> - New Krung Thai Sugar Factory Co., Ltd. - Tamaka Sugar Industry Co., Ltd. - New Kwang Soon Lee Sugar Factory Co., Ltd 	

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Mr. Manu Leopairote has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect Mr. Manu Leopairote director for another term.

Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (2)



Name Mr. Chamroon Chinthammit

Age 71 Years

Proposed Position Director

Current Position Director, Chairman of the Executive Directors, CEO (Authorized signatory)

Date of Appointment as a Director 26 February 2004
(6 terms / 17 years)
(Should she be re-elected as a director, her entire tenure will be 20 years)

Education / Training - Honorary Degree of Doctor of Arts (Geosocial-Based Management), Srinakharinwirot University
- BBA in Faculty of Commerce and Accountancy (Honours), Chulalongkorn University

Director Training - Director Accreditation Program (DAP) 17/2004,
Thai Institute of Directors Association (IOD)
- Diploma of Chairman 2000, Class 10/2004,
Thai Institute of Directors Association (IOD)

Expertise - Business Management
- Strategic Planning & Risk Management
- Corporate Governance

Number of company share, including those held by spouse and children(as of 31 October 2021)
- Own : 113,075,331 shares (2.56%)
- Spouse : M.L.Charuvadhana Chinthammit 52,775,901 shares (1.20%)

Meeting Attendance in the year 2021 :
1.Board of Directors Meeting : 7/7 (equivalent to 100%)
2.Executive Board :12/12 (equivalent to 100%)
3.The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company / Entity	Position in rival company/ connected business which may cause conflict of interest
-None-	(14) Since 2004, Affiliated KSL sugar companies - New Krung Thai Sugar Factory Co., Ltd. - Tamaka Sugar Industry Co., Ltd. - New Kwang Soon Lee Sugar Factory Co., Ltd. Since October 2017, Director, BBGI PCL Since 2006, President, KSL Agro and Trading Co., Ltd. Since 2006, President, Koh Kong Sugar Industry Co., Ltd. Since 2006, President, Savannakhet Sugar Corporation Since 2003, President, Khon Kaen Sugar Power Plant Co., Ltd.	-None-

	Since 2002, President, KSL Export Trading Co., Ltd. Since 2000, President, Thai Fermentation Industry Co., Ltd. Since 1997, President, Chengteh Chinaware (Thailand) Co., Ltd. Since 1997, Director, Thai Sugar Millers Co, Ltd. Since 1996, President, KSL Real Estate Co., Ltd. Since 1996, Director, Onnuch Construction Co., Ltd.	
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Family Relation to other directors/ executives/ major shareholders

- Brother-in-Law of Mr.Pornsin Thaemsirichai (Director and Executive Director (Authorized signatory) Senior Vice President - Office of Innovation)
- Brother of Mrs. Intira Sukhanindr (Director and Executive Director (Authorized signatory) Vice President - Business Development)
- Brother of Ms.Duangdao Chinthammit , Mr.Somchai Chinthammit ,Ms.Duangkae Chinthammit (Director and Executive Director Assistant Vice President - Office of President)
- Uncle of Mr. Chalush Chinthammit (Director and Executive Director (Authorized signatory)) , Mr. Chanachai Chutimavoraphand (Director and Executive Director (Authorized signatory), Mr.Chattri Chinthammit (Director (Non - Executive Director))
- Father of Mr.Piripon Chinthammit

Criteria for the Nomination and Appointment of Directors

Mr. Chamroon Chinthammit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Chamroon Chinthammit** director for another term.

**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (3)**



Name Mr. Pornsin Thaemsirichai

Age 76 Years

Proposed Position Director

Current Position Director and Executive Director (Authorized signatory)
Senior Vice President - Office of Innovation

Date of Appointment as a Director 26 February 2004
(6 terms / 17 years)
(Should he be re-elected as a director, his entire tenure will be 20 years)

Education / Training

- Honorary Degree of Doctor of Philosophy (Business Management), Ramkhamhaeng University
- MBA., The University of Southern Queensland, Australia
- MS in Engineering North Dakota State University, USA.
- B.Eng. in Civil Engineering, Chulalongkorn University

Director Training

- Director Accreditation Program (DAP) 18/2004, Thai Institute of Directors Association (IOD)
- Director Certification Program (DCP) 50/2004, Thai Institute of Directors Association (IOD)

Expertise

- Business Management
- Strategic Planning & Risk Management
- Food & Beverage

Number of company share, including those held by spouse and children(as of 31 October 2021)

- Own : 29,390,196 Shares (0.67%)
- Spouse : Ms.Montanut Thaemsirichai 30,688,231 Shares (0.69%)

Meeting Attendance in the year 2021 :

- 1.Board of Directors Meeting : 7/7 (equivalent to 100%)
- 2.Executive Board :12/12 (equivalent to 100%)
- 3.The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
(1) Since 2005, Director, Sub Sri Thai Warehouse PCL.	(7) Since 1996, Affiliated KSL sugar companies - New Krung Thai Sugar Factory Co., Ltd. - Tamaka Sugar Industry Co., Ltd. - New Kwang Soon Lee Sugar Factory Co.,Ltd Since 2010, Chairman, Koh Kong Plantation Co., Ltd. Since 2007, Director, Savannakhet Sugar Corporation	-None-

	Since 2006, Director, Koh Kong Sugar Industry Co., Ltd. Since 2003, Director, Khon Kaen Sugar Power Plant Co., Ltd.	
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Family Relation to other directors/ executives/ major shareholders:

Brother-in-Law of Mr. Chamroon Chinthammit (Director, Chairman of the Executive Directors, CEO (Authorized signatory))

Criteria for the Nomination and Appointment of Directors

Mr. Pornsin Thaemsirichai has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Pornsin Thaemsirichai** director for another term.

**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (4)**



Name Mr. Chalush Chinthammit

Age 52 Years

Proposed Position Director

Current Position Director and Executive Director (Authorized signatory)
Risk Management Committee
President - office of President

Date of Appointment as a Director 26 February 2004
(6 terms / 17 years)
(Should he be re-elected as a director, his entire tenure will be 20 years)

Education / Training

- MBA in Finance and Banking, Mercer University, USA.
- BBA in Finance and Banking, Assumption University
- Capital Market Academy Program 10
- Certificate, Executive Program on Energy Literacy for a Sustainable Future (TEA), Class 6, Thailand Energy Academy
- Top Executive in Industrial Development and Investment, Class 3, Institute of Business and Industrial Development (IBID)
- Business Revolution and Innovation Network (BRAIN) Class 2, The Federation of Thai Industries

Director Training

- Director Accreditation Program (DAP) 21/2004, Thai Institute of Directors Association (IOD)

Expertise

- Diversification
- Marketing & Business Development
- Corporate Governance

Number of company share, including those held by spouse and children (as of 31 October 2021)

- Own: 43,279,926 Shares (0.98%)
- Minor children: Ms.Chollapim Chinthammit 374,000 Shares (0.01%)

Meeting Attendance in the year 2021

- 1.Board of Directors Meeting : 7/7 (equivalent to 100 %)
- 2.Executive Board : 12/12 (equivalent to 100 %)
- 3.Risk Committee Meeting : 4/4 (equivalent to 100 %)
- 4.The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
(5)	(19)	-None-
Since 2014 , Board of Director/Audit Committee/Member of Nomination and Remuneration Committee/Member of	Since 2004, Affiliated KSL sugar companies - New Krung Thai Sugar Factory Co., Ltd.	

<p>Corporate Governance Committee Since , Master Ad Public Company Limited</p> <p>Since 2007, Director and Executive Director, TS Flour Mill PCL</p> <p>Since 2007, Director, Thai Sugar Terminal PCL</p> <p>Since 2020, Director, Triton Holding PCL</p> <p>Since 2019, Director, Kerry Express (Thailand) PCL</p>	<p>- Tamaka Sugar Industry Co., Ltd.</p> <p>- New Kwang Soon Lee Sugar Factory Co., Ltd.</p> <p>Since 2018, Director, Bangchak Bioethanol Co., Ltd</p> <p>Since October 2017, Director, BBGI PCL</p> <p>Since 2016, Director, WSP Logistics Co., Ltd.</p> <p>Since 2015, Director and Chairman of the Audit Committee, Dhanarak Asset Development Co., Ltd.</p> <p>Since 2006, Director, KSL Agro and Trading Co., Ltd.</p> <p>Since 2006, Director, Koh Kong Plantation Co., Ltd.</p> <p>Since 2006, Director, Savannakhet Sugar Corporation</p> <p>Since 2006, Director, KhonKaen Sugar Power Plant Co., Ltd.</p> <p>Since 2004, Director, KSL Green Innovation PCL.</p> <p>Since 2002, Director, KSL Export Trading Co., Ltd.</p> <p>Since 2001, Director, Thai Sugar Miller Co., Ltd.</p> <p>Since 1997, Director, Onnuch Construction Co., Ltd.</p> <p>Since 1997, Director and Chairman, Colossal International Co., Ltd.</p> <p>Since 1997, Director, MMP Corporation Co., Ltd.</p> <p>Since 1997, Director, Chengteh Chinaware (Thailand) Co., Ltd.</p> <p>Since 1996, Director, KSL Real Estate Co., Ltd.</p>	
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Family Relation to other directors/ executives/ major shareholders

- Nephew of Mr. Chamroon Chinthammit (Director, Chairman of the Executive Directors, CEO (Authorized signatory))

Criteria for the Nomination and Appointment of Directors

Mr. Chalush Chinthammit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Chalush Chinthammit** director for another term.

**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (5)**



Name Mr. Chatri Chinthammit

Age 48 Years

Proposed Position Director

Current Position Director (Non - Executive Director)

Date of Appointment as a Director 26 February 2004
(6 terms /17 years)
(Should he be re-elected as a director, his entire tenure will be 20 years)

Education / Training

- Master of Science, Computer Science, Bellevue University, USA.
- BBA in Economics, University of The Thai Chamber of Commerce

Director Training

- Director Accreditation Program (DAP) 21/2004, Thai Institute of Directors Association (IOD)
- TLCA Executive Development Program (EDP)1/2008, by TLCA
- Successful FORMULATION & Execution Program (SFE) 9/2010, Thai Institute of Directors Association (IOD)

Expertise

- Information Technology
- Business Management
- Marketing & Business Development

Number of company share, including those held by spouse and children (as of 31 October 2021) -

- Own: 57,467,546 Shares (1.30%)

Meeting Attendance in the year 2021

- 1.Board of Directors Meeting : 7/7 (equivalent to 100 %)
- 2.The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
-None-	(4) Since 2004, Affiliated KSL sugar companies - New Krung Thai Sugar Factory Co., Ltd. - Tamaka Sugar Industry Co., Ltd. - New Kwang Soon Lee Sugar Factory Co.,Ltd Since 2000, Deputy Managing Director - Software Department, KSL IT Center Co., Ltd.	-None-

Family Relation to other directors/ executives/ major shareholders

- Nephew of Mr.Chamroon Chinthammit (Director, Chairman of the Executive Directors, CEO (Authorized signatory))

Criteria for the Nomination and Appointment of Directors

Mr. Chatri Chinthammit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Chatri Chinthammit** director for another term.

Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (6)

Name Pol.Gen.Boonpen Bumpenboon

Age 76 Years

Proposed Position Director

Current Position Independent Director Chairman of Nomination and Remuneration Committee Corporate Governance Committee

Date of Appointment as a Director 26 February 2004
(6 terms /17 years)
(Should he be re-elected as a director, his entire tenure will be 20 years)

Education / Training

- MPA./ Public Administration, NIDA
- Diploma,National Defence College (37)
- LL.B.,Sukhothai Thammathirat University
- BBA in Public Administration, Royal Police Cadet Academy

Director Training

- Director Accreditation Program (DAP) 11/2004, Thai Institute of Directors Association (IOD)

Expertise

- Government & Government Relations
- Corporate Governance
- Strategic Planning & Risk Management

Number of company share, including those held by spouse and children (as of 31 October 2021)
(None)



Meeting Attendance in the year 2021

1. Board of Directors Meeting : 7/7 (equivalent to 100 %)
2. Nomination and Remuneration Committee Meeting 4/4 (equivalent to 100 %)
3. Corporate Governance Committee Meeting: 3/3 (equivalent to 100 %)
4. The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
(1)	(2)	-None-
Since 18 December 2013, Independent Director, The Platinum Group PCLChairman and Independent Director, Prinsiri PCL	Since 2006, Council of State Office of the Council of State Since 14 October 2005, Independent Director, Sahaphandh Construction PCL	

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Pol.Gen.Boonpen Bumpenboon has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Pol.Gen.Boonpen Bumpenboon** director for another term.

**Curricula vitae of the persons nominated to be directors
in replacement of those whose terms have ended (7)**

Name Ms. Nongluck Phinainitisart

Age 62 Years

Proposed Position Director

Current Position Independent Director Chairman of Risk Management Committee
Audit Committee Nomination and Remuneration Committee

Date of Appointment as a Director 26 February 2010
(3 terms /11 years)
(Should he be re-elected as a director, his entire tenure will be 8 years)

Education / Training

- Doctorate Degree in Electrical Engineering, Chulalongkorn University
- Master Degree in Electrical Engineering, University of Missouri, U.S.A.
- Bachelor Degree in Electrical Engineering, Chulalongkorn University
- Executive Program, Harvard University, USA
- Stanford Executive Program 2013

Director Training

- Director Accreditation Program (DAP) 4/2003, Thai Institute of Directors Association (IOD)
- Director Certification Program (DCP) 71/2006, Thai Institute of Directors Association (IOD)

Expertise

- Strategic Planning & Risk Management
- Marketing & Business Development
- Business Management

Number of company share, including those held by spouse and children(as of 31 October 2021)
(None)



Meeting Attendance in the year 2021

- 1.Board of Directors Meeting : 7/7 (equivalent to 100 %)
- 2.Audit Committee Meeting : 5/5 (equivalent to 100 %)
- 3.Nomination and Remuneration Committee Meeting 4/4 (equivalent to 100 %)
- 4.Risk Committee Meeting : 4/4 (equivalent to 100 %)
- 5.The Annual General Meeting of Shareholders for the year 2020 No. 1/2021 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
<p align="center">(1)</p> <p>Since 1 September 2019, Director and Executive Director, Mudman PCLDirector, AIRA Securities PCL</p>	-None-	-None-

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Ms. Nongluck Phinainitisart has passed the screening process of the Board of Directors considers that her qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Ms. Nongluck Phinainitisart** director for another term.

Profiles of the proposed Auditors for the year 2021
(from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.)

1.1 Ms. Wimolporn Boonyusthian	
CPA No.	4067
Education	Master of Business Administration, Thammasat University, Thailand Bachelor of Accountancy (2nd class honours), Chulalongkorn University, Thailand
Experiences	From 1988 up to Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. Current position: Audit Partner Wimolporn has provided services to companies in a number of industries including manufacturing, trading and service sectors and has experience working with Deloitte in the United States of America, an international assignment for 18 months. Lead Audit Internal control for Thailand practice

1.2 Ms. Sophaphan Saptipayarattana	
CPA No.	6523
Education	Masters Degree in Accountancy Chulalongkorn University Bachelor of Accountancy Thammasat University
Experiences	Present: Audit Partner at Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. Sophaphan has been responsible for both local and multinational companies including listed companies in Thailand. Sophaphan has more than 20 years experience in the auditing professions in a number of industries including manufacturing, trading, services, energy and automotive sectors.

1.3 Ms. Duangrudee Choochart	
CPA No.	4315
Education	Executive Master of Management from SASIN Graduate Institute of Business Administration of Chulalongkorn University, Thailand Bachelor of Accountancy from Thammasat University, Thailand
Experiences	From 1990 up to Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. Current position: Audit Partner Duangrudee has provided services to companies in a number of industries including manufacturing, trading and service sectors and has experience working with Deloitte in the United States of America, for 18 months. Responsible for Engagement Quality Control, Risk and Reputation and management Compliance.

1.4 Mr. Choopong Surachutikarn	
CPA No.	4325
Education	Master of Finance from University of Illinois, USA Bachelor of Accountancy from Chulalongkorn University, Thailand
Experiences	From 2000 up to Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. Current position: Audit Partner Choopong has provided services to companies in a number of industries including manufacturing, trading and service sectors and has experience working with Deloitte in Australia on an international assignment for 18 months.

All four auditors proposed for appointment as mentioned above have neither relationship nor interest of transaction with the Company, the Company's subsidiaries, the executives, major shareholders or any persons related thereto.

Qualification of independent directors and responsibilities of each committee

Qualifications of Independent Directors

Independent directors must possess all qualification as prescribed by the Capital Market Supervisory Board and must be able to protect the interests of all shareholders equally and to avoid conflict of interest. Independent directors must attend Board of Directors' meetings and express their opinions independently.

Pursuant to the Company's Governance Policy, the Independent directors must have the following qualifications.

1. An independent director must not hold more than 0.5% of the total voting shares of the Company, its subsidiaries, its affiliates, major shareholders, or persons having controlling power; provided that the number of shares held by persons related to the independent directors are also counted in aggregation.
2. An independent director is not and was not a director who involves in the management of the Company, an employee, staff, advisor who regularly receives salary or a person having controlling power over the Company, its subsidiaries, its affiliates or a major shareholder except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as an independent director. However, this requirement does not apply to the nominated persons who were government officials or advisors of the government units that are the major shareholders of the Company or have controlling power over the Company.
3. An independent director must not be related, by blood or by lawful registration, in a manner of being father, mother, spouse, brother and son/ daughter including a spouse of executive, major shareholder, and person having controlling power or the person who is nominated an executive or a person having controlling power over the Company or its subsidiaries.
4. An independent director must not have any business relationship with the Company, its subsidiaries, and/or its affiliates, a major shareholder or a person having controlling power over the Company in a manner that is likely to hinder his/ her independent consideration and is not or was not a shareholder or a controlling person of a person who has business relationship with the Company, its subsidiaries, its affiliates, a major shareholder or a person having controlling power of the Company, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as an independent director.
5. An independent director is not or was not an auditor of the Company, its subsidiaries, its associates, a major shareholder or a person having controlling power over the Company and is not a shareholder, a controlling person or a partner of an audit firm which employs the auditor of the Company, its affiliates, its affiliates, a major shareholder or a person having controlling power, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as independent director.
6. An independent director is not and was not a professional service provider, including a legal advisor or a financial advisor who receives professional fee more than 2 (two) million Baht per year from the Company, its subsidiaries, its affiliates, a major shareholder or a person having controlling power over the Company and is not a shareholder, a controlling person or a partner of such professional firm, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as independent director.
7. An independent director must not be appointed to represent a Company's director, a major shareholder, or a shareholder who is related person to a major shareholder.
8. An independent director must not operate the same type of business which is materially competitive with the Company or its subsidiaries or its affiliates and must not be a partner in a partnership or an executive director, employee, staff, advisor receiving regular salary, or a shareholder holding more than 1 (one) percent of the total voting shares of the other Company that operates the same type of business which is materially competitive with the Company or its subsidiaries.
9. Not having any other descriptions which obstruct free expression of opinions concerning the operations of the Company.

Roles, Duties and Responsibilities of the Board of Directors

Duties and authorities of the Board of Directors were formerly prescribed in the CG Policy Chapter 5. The Board in meeting No 7/2016-2017 on 29 September 2017 approved the Charter of the Board of Directors to be effective on 1 October 2017. The Charter revises duties of the Board to be consistent with the Corporate Governance Code for listed companies 2017 that is developed by the Securities and Exchange Commission (“new CG Code”) as follows.

- (1) Administer the business by creating long-term business value, namely, good operating result, ethical and responsible conduct to stakeholders, abolition or reduction of negative impact against society and environment and corporate resilience.
- (2) Define objectives and business goals on the basis of sustainable value creation by taking into account the impact to society and environment and direct the operations to respond to achievements set by objectives, goals, strategies and annual action plan.
- (3) Ensure having the Board of Directors consisting of components and qualifications that conform to good governance, transparent and efficient selection, development of skills and knowledge necessary for performing duties responsibly, framework and mechanism to govern policy and operation of subsidiaries and affiliates, appointment of sub-committees as necessary.
- (4) Ensure having managing director and top executives of appropriate quality for the achievement of the Company’s goals and developing top executives as well as systematic succession of positions.
- (5) Promote innovation that creates value for the Company and business operation that is responsible to society and environment.
- (6) Establish effective risk management and internal control that correspond with the achievement towards objects and goals of the Company in the long run and to prevent the leakage of important information by ways of information technology; provide policy and practices for handling conflict of interest and related transactions, anti-corruption, whistle-blowing channels for fraud and corruption.
- (7) Ensure financial reliability and financial report making with transparent disclosure in accordance with the law.
- (8) Support engagement of shareholders in important matters and respect right to information of shareholders through appropriate and timely channels.

The aforementioned 8 roles and duties are divided into several principles and guidelines by referring to those in the new CG Code.

Roles, Duties and Responsibilities of Board of Executive Directors

1. Determine policies, directions, strategies, and significant management structures for the Company’s operations for approval by the Board of Directors.
2. Determine business plans, budgets, and the Company’s administrative power for approval by the Board of Directors
3. Establish organizational structures and manpower policy
4. Examine and monitor policies and management plans to ensure their effectiveness and suitability for the corporate operations.
5. Consider and approve the Company’s operations in accordance with the Manual of Operational Power.
6. Perform other tasks as assigned by the Board of Directors.

Any power of attorney given to the Board of Directors must be controlled by related legislation and the Company’s regulations. Any activities that benefit/may benefit or affect interest of any executive director or individual, or that may lead to conflicts of interest (according to the SEC), are required to be presented by the Board of Executive Directors to the Board of Directors for consideration. The particular executive director and interested individuals are not allowed to vote in the Board of Directors’ meeting concerning the issue.

Roles, Duties and Responsibilities of Audit Committee

1. Review to ensure accurate and adequate disclosure of financial statements.
 2. Review to ensure the establishment of appropriate and effective internal control and internal audit systems.
 3. Review to ensure that the Company's operations are in compliance with the rules and regulations of SEC and SET, as well as relevant laws.
 4. Select propose for appointment and termination of independent person as the Company's auditor, including consider the remuneration.
 5. Consider the accurate and complete disclosure of related transactions or transactions that may lead to any conflict of interest.
 6. Perform any duties as assigned by the Board of Directors and agreed upon by the Audit Committee such as to review the financial management and risk management policy, review compliance with business ethics of the management and review with the management the important reports required for disclosure to the public according to the laws, i.e. Management Discussion and Analysis, etc.
 7. Prepare the Audit Committee's Report for disclosure in the company's Annual Report in which has been signed by the Chairman of the Audit Committee and consisting of at least :
 - 7.1 opinion regarding appropriateness and completeness and reliability of the Company's Financial Statement;
 - 7.2 opinion regarding sufficiency of the Company's internal control system;
 - 7.3 opinion regarding compliance with the rules and regulations of SEC and SET as well as relevant laws;
 - 7.4 opinion regarding appropriateness of the auditors;
 - 7.5 opinion regarding transactions which may cause conflict of interest;
 - 7.6 number of Audit Committee Meetings and attendances of each member;
 - 7.7 opinion or overview observation, which the Audit Committee has obtained by performing its tasks in compliance with the charter;
 - 7.8 Any matter which is deemed appropriate to be reported to shareholders and investors under the scope of works and responsibility as assigned by the Board of Directors.
 8. Report all activities as scheduled in order that the Board of Directors can acknowledge the Committee's activities as follows:
 - 8.1 The Audit Committee's minutes of meetings clearly specifying the committee's comment in various issues
 - 8.2 The report of the Committee's comment on financial statement, internal audit and internal audit process
 - 8.3 Any report which is deemed appropriate for acknowledgement of the Board of Directors
 9. During performing their duties, if the Committee finds any doubtful transactions or behaviors as shown below which may cause a significant impact to the Company's financial status and operating result, the Committee should report to the Board of Directors for further improvement as deem appropriate.
 - 9.1 Transactions in respect of conflict of interest;
 - 9.2 Any suspicion or presumption of corruption, abnormality or flaw which are material to internal audit system;
 - 9.3 Any suspicion that there are non-compliance with rules and regulation of SEC and SET or relevant laws.
- In case that the abovementioned report has been already submitted to the Board of Directors and the discussion among the Board of Directors, the Committee and the Company's management has been made for further improvement and the Committee later finds that the rectification is ignored without appropriate reason, any member of the Committee can further report this matter to SEC and SET.
10. In case that the auditor finds any doubtful acts which are non compliance with the laws done by director, manager or any person who is responsible for the Company's operation and the matters of fact has been reported to the Committee for acknowledgement and prompt inspection, the Committee shall report the outcome of preliminary inspection to the SEC and SET as well as the auditor for acknowledgement within 30 days after being informed by the auditor. Any doubtful acts required to be reported including the procedures to obtain the facts shall be in accordance with the Capital Market Commission's regulation.

11. Invite directors, management, department heads or employees for discussion or clarification on the Committee's inquiry.
12. Review the scope of works and responsibility as well as evaluate the Committee's performance on yearly basis.

Roles, Duties and Responsibilities of Nomination and Remuneration Committee

Scope of Duties and Responsibilities:

1. Nomination

1.1 Define qualifications of the directors to be consistent with the structure, size and compositions of various committees established by the Board of Directors so as to ensure transparency and expectation of the Board of Directors by considering the knowledge, experience, expertise, freedom and time to contribute to directorship;

1.2 select and nominate persons qualified to be directors for the Board of Directors' consideration to nominate to the Shareholders' meeting for appointment provided that the selection method, verification of qualifications as regulated by laws and related authorities including consent to be appointed are to be prescribed;

1.3 select and nominate persons qualified to be members in Executive Committee and other sub-Committees to replace the members whose office terms have ended to the Board of Directors for consideration.

2. Remuneration

2.1 consider or review pattern, criteria and procedures to consider remuneration so as to suit the duties and responsibilities of the Board of Directors and other sub-Committees and submit for approval from the Board of Directors and the Shareholders' meeting respectively provided that the Chairman of the Board and the sub-Committees shall receive remuneration approximately 20 per cent higher than members;

2.2 review data relating to remuneration of other companies in the same and similar industry yearly;

2.3 disclose names of directors, attendance and remuneration in all types in the Company's Annual Report as well as the brief Charter and remuneration criteria.

Roles, Duties and Responsibilities of Risk Management Committee

1. Develop risk management policies and prescribe management policy framework regarding the overall corporate risk management that covers the Company's major risks, such as market risk, liquidity risk, management risk, investment risk, and reputation risk.

2. Design strategies in line with risk management policies and to evaluate, monitor and control the overall risk at acceptable level.

3. Encourage cooperation of overall risk management and review the adequacy of risk management policies and system, as well as effectiveness of the system and policy implementation.

4. Provide systematic and continual evaluation and analysis of probable damage within normal situation and critical circumstances to ensure that the risk survey covers all steps of business operation.

5. Support and develop the establishment of continual risk management within the Company to be consistent with international standards.

6. Report periodically to the Board of Directors the matters that need improvement to be in line with the prescribed policies and strategies.

7. Employ external consultant to give advice with corporate expense with prior approval from the Board of Directors

8. Perform any other tasks as assigned by the Board of Directors

Roles, Duties and Responsibilities of Corporate Governance Committee:

1. Consider and recommend to the Board of Directors the governance policy, business ethics and other policies relating to corporate governance.
2. Consider and recommend to the Board of Directors the good practices of the Company, Board of Directors, Management, employees and other related parties which are consistent with the governance policy, business ethics and other policies relating to corporate governance.
3. Supervise and suggest as well as advise the Board of Directors and Management to perform their duties to fulfill the policy, business ethics and good practices of corporate governance.
4. Revise the governance policy and practices, at the least, once a year by comparing with international standards or other appropriate standards.
5. Appoint a secretary of the Committee, sub-committees or working groups with appropriate power and duties.
6. Perform any related tasks as assigned by the Board of Directors.

อากรแสตมป์ 20 บาท
Duty Stamp 20 Baht

สิ่งที่ส่งมาด้วย 6
Attachment 6

แบบหนังสือมอบฉันทะ แบบ ก. (แบบทั่วไป)
ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

PROXY FORM A

According to Regulation of Department of Business Development

Re: From of Proxy (No.5) B.E.2550

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า..... สัญชาติ.....

I/We Nationality

อยู่บ้านเลขที่.....

Address

(2) เป็นผู้ถือหุ้นของ บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

as a shareholder of Khon Kaen Sugar Industry Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้นและออกคะแนนเสียงได้เท่ากับ.....เสียง ดังนี้

holding the total amount of.....shares and have the rights to vote equal to.....votes as follows:

☐ หุ้นสามัญ.....หุ้น ออกเสียงได้เท่ากับ..... เสียง

Ordinary share.....shares and have the right to vote equal to.....votes

(3) ขอมอบฉันทะให้

Hereby appoint

☐ ชื่อ.....อายุ.....ปี

Name Age years

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing/Located at No. Road Sub district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

เป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2564 ครั้งที่ 1/2565 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันพุธที่ 23 กุมภาพันธ์ พ.ศ. 2565 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ ฟังจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2021, No.1/2022 teleconference via electronic device (E-AGM) on Wednesday, February 23, 2022 at 09.30 a.m. by live broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the Proxy at the Meeting shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ.....ผู้มอบฉันทะ
Signature (.....) Shareholder

ลงชื่อ.....ผู้รับมอบฉันทะ
Signature (.....) Proxy

หมายเหตุ/ Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies.

1. ผู้ถือหุ้นจะต้องมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถจะมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้

The shareholder may authorize a proxy for all shares specified in Clause (2) and may not make a proxy for only a portion of the shares less than those specified in Clause (2).

2. โปรดแสดงหลักฐานแสดงตนตามที่ระบุไว้ในเงื่อนไข หลักเกณฑ์ และวิธีปฏิบัติในการเข้าร่วมประชุมตาม สิ่งที่ส่งมาด้วย 7

Please present evidence as specified in Conditions, Rules and Procedures to Attend the Meeting Attachment 7.

อากรแสตมป์ 20 บาท
Duty Stamp 20 Baht

สิ่งที่ส่งมาด้วย 6
Attachment 6

แบบหนังสือมอบฉันทะ แบบ ข.(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)
ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

PROXY FORM B

According to Regulation of Department of Business Development

Re: Form of Proxy (No.5) B.E. 2550

เขียนที่

Written at

วันที่.....เดือน..... พ.ศ.

Date Month Year

(1) ข้าพเจ้า สัญชาติ.....

I/We

Nationality

อยู่บ้านเลขที่.....

Address

(2) เป็นผู้ถือหุ้นของ บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

as a shareholder of Khon Kaen Sugar Industry Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้นและออกคะแนนเสียงได้เท่ากับ.....เสียง ดังนี้

holding the total amount of.....shares and have the rights to vote equal to.....votes as follows:

☐ หุ้นสามัญ.....หุ้น ออกเสียงได้เท่ากับ.....เสียง

Ordinary share..... shares and have the right to vote equal to.....votes

(3) ขอมอบฉันทะให้

Hereby appoint

ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัท โปรดดูข้อมูลตาม สิ่งที่ส่งมาด้วย 8

the shareholder may appoint an independent director of the company to be the proxy, please see details in Attachment 8

☐ ชื่อ นายสิทธิ ลีละเกษมฤกษ์ กรรมการอิสระ/ประธานกรรมการตรวจสอบ/กรรมการบริหารความเสี่ยง

อายุ 68 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400

(Name) Mr. Sitti Leelakasamek , Independent Director/Chairman of Audit Committee/Risk Management Committee

Age 68 years, residing at 503 KSL Tower, 9th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400

หรือ (or)

☐ ชื่อ นายวรภัทร โตธนะเกษม กรรมการอิสระ/ประธานกรรมการกำกับดูแลกิจการ/กรรมการตรวจสอบ

อายุ 72 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400

(Name) Mr. Warapatr Todhanakasem , Independent Director/ Chairman of Corporate Governance Committee/Audit Committee

Age 72 years, residing at 503 KSL Tower, 9th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2564 ครั้งที่ 1/2565 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันพุธที่ 23 กุมภาพันธ์ พ.ศ. 2565 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ พังจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2021, No.1/2022 teleconference via electronic device (E-AGM) on Wednesday, February 23, 2022 at 09.30 a.m. by live broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue.

(4) ข้าพเจ้าขอมอบอำนาจให้ผู้รับมอบอำนาจออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

วาระที่ 1 รับทราบผลการดำเนินงานของบริษัทในรอบปี 2564

Agenda 1: To acknowledge the Operating Results of the Company for the year 2021

วาระที่ 2 พิจารณานุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนสำหรับปีสิ้นสุด วันที่ 31 ตุลาคม 2564

Agenda 2: To consider and approve the audited statement of financial position and profit and loss statements for the year ended October 31, 2021

☐ (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 3 พิจารณานุมัติจัดสรรเงินกำไรเพื่อจ่ายเงินปันผลและสำรองตามกฎหมายประจำปี 2564

Agenda 3: To consider and approve the omission of dividend payment for the operating results of the year 2021

☐ (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 4 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ

Agenda 4: To elect directors in replacement of those whose terms have ended

☐ (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

การแต่งตั้งกรรมการเป็นรายบุคคล / Appointment of certain directors

1.นายมนู เลียวไพโรจน์ (Mr. Manu Leopairote)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

2.นายจำรูญ ชินธรรมมิตร (Mr. Chamroon Chinthammit)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

3.นายพรศิลป์ แท้มศิริชัย (Mr.Pornsir Thaemsirichai)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

4.นายชลัช ชินธรรมมิตร (Mr. Chalush Chinthammit)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

5.นายชาตรี ชินธรรมมิตร (Mr.Chatr Chinthammit)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

6.พล.ต.อ.บุญเพ็ญ บำเพ็ญบุญ (Pol.Gen.Boonpen Bumpenboon)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

7.นางสาวนงลักษณ์ พินัยนิตศาสตร์(Ms. Nongluck Phinainitisart)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

วาระที่ 5 พิจารณานุมัติค่าตอบแทนกรรมการ

Agenda 5: To consider and approve the remunerations of directors

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ จดออกเสียง
Approve Disapprove Abstain

วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2565

Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2022

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall vote in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 7 เรื่องอื่น ๆ

Agenda 7: Other matters

(5) ในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the Proxy at the Meeting shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ.....ผู้มอบฉันทะ

Signature (.....) Shareholder

ลงชื่อ.....ผู้รับมอบฉันทะ

Signature (.....) Proxy

หมายเหตุ/ Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies.

2. ผู้ถือหุ้นจะต้องมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้

The shareholder may authorize a proxy for all shares specified in Clause (2) and may not make a proxy for only a portion of the shares less than those specified in Clause (2) to the proxy.

3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

In case there is additional agenda to the agenda specified above, the shareholder may use the Continuation of Proxy Form B.

4. โปรดแสดงหลักฐานแสดงตนตามที่ระบุไว้ในเงื่อนไข หลักเกณฑ์ และวิธีปฏิบัติในการเข้าร่วมประชุมตาม สิ่งที่ส่งมาด้วย 7

Please present evidence as specified in Conditions, Rules and Procedures to Attend the Meeting Attachment 7

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Continuation of Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2564 ครั้งที่ 1/2565 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)

ในวันพุธที่ 23 กุมภาพันธ์ พ.ศ. 2565 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท

The proxy made by the shareholder of Khon Kaen Sugar Industry Public Company Limited

The Annual General Meeting of Shareholders for the year 2021, No.1/2022 teleconference via electronic device (E-AGM)
on Wednesday, February 23, 2022, at 09.30 a.m. by live broadcasting from the company meeting room.

□ วาระที่ เรื่อง.....

Agenda Subject

□ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

□ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

□ เห็นด้วย

□ ไม่เห็นด้วย

□ ดออกเสียง

Approve

Disapprove

Abstain

□ วาระที่ เรื่อง.....

Agenda Subject

□ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

□ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

□ เห็นด้วย

□ ไม่เห็นด้วย

□ ดออกเสียง

Approve

Disapprove

Abstain

□ วาระที่ เรื่อง.....

Agenda Subject

□ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

□ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

□ เห็นด้วย

□ ไม่เห็นด้วย

□ ดออกเสียง

Approve

Disapprove

Abstain

แบบหนังสือมอบฉันทะแบบค.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้
คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่องกำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

PROXY FORM C

(Specific Proxy Form only for foreign investors who appoint Custodian in Thailand)

According to the Regulation of Department of Business Development, Form of Proxy (No.5) B.E.2550

เขียนที่

Written at

วันที่ เดือน พ.ศ.

Date Month Year

(1) ข้าพเจ้า

I/We

สำนักงานตั้งอยู่เลขที่ ถนน ตำบล/แขวง

Address Road Sub-district

อำเภอ/เขต จังหวัด รหัสไปรษณีย์

District Province Post code

(2) ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ ซึ่งเป็นผู้ถือหุ้นของ

as a Custodian for which is a shareholder of

บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน) Khon Kaen Sugar Industry Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้นและออกเสียงลงคะแนนได้เท่ากับ.....เสียงดังนี้

holding the total amount of.....shares and have the right to vote equal to.....votes as follows:

หุ้นสามัญ.....หุ้นออกเสียงลงคะแนนได้เท่ากับ.....เสียง

Ordinary share.....shares and have the right to vote equal to.....votes

(3) ขอมอบฉันทะให้

Hereby appoint

.....
อายุ.....ปี อยู่บ้านเลขที่.....ถนน.....

Age Residing/Located at No. Road

ตำบล/แขวง.....อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

Sub-district District Province Postcode

หรือ ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัท โปรดดูข้อมูลตาม สิ่งที่ส่งมาด้วย 8

or the shareholder may appoint an independent director of the company to be the proxy, please see details in Attachment 8

☐ ชื่อ นายสิทธิ ลีละเกษมฤกษ์ กรรมการอิสระ/ประธานกรรมการตรวจสอบ/กรรมการบริหารความเสี่ยง
อายุ 68 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Mr. Sitti Leelakasamerlk , Independent Director/Chairman of Audit Committee/Risk Management Committee
Age 68 years, residing at 503 KSL Tower, 9th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400
หรือ (or)

☐ ชื่อ นายวรภัทร โตธนะเกษม กรรมการอิสระ/ประธานกรรมการกำกับดูแลกิจการ/กรรมการตรวจสอบ
อายุ 72 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Mr. Warapatr Todhanakasem , Independent Director/ Chairman of Corporate Governance Committee/Audit Committee
Age 72 years, residing at 503 KSL Tower, 9th Floor, Sriyudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2564 ครั้งที่ 1/2565 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันพุธที่ 23 กุมภาพันธ์ พ.ศ. 2565 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ ฟังจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2021, No.1/2022 teleconference via electronic device (E-AGM) on Wednesday, February 23, 2022 at 09.30 a.m. by live broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue.

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี ดังนี้
I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

☐ มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้
With total number of shares and voting right.

☐ มอบฉันทะบางส่วนคือ

With portion of shares and voting right

☐ หุ้นสามัญ.....หุ้นและมีสิทธิออกเสียงลงคะแนนได้.....เสียง

Ordinary share.....shares and have the right to vote equal to.....votes

- (5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

วาระที่ 1 รับทราบผลการดำเนินงานของบริษัทในรอบปี 2564

Agenda 1: To acknowledge the Operating Results of the Company for the year 2021

วาระที่ 2 พิจารณานุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนสำหรับปีสิ้นสุดวันที่ 31 ตุลาคม 2564

Agenda 2: To consider and approve the audited statement of financial position and profit and loss statements for the year ended October 31, 2021

- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy shall vote in accordance with my intention as follows:

<input type="checkbox"/> เห็นด้วย.....เสียง	<input type="checkbox"/> ไม่เห็นด้วย.....เสียง	<input type="checkbox"/> ดออกเสียง.....เสียง
Approve	Disapprove	Abstain

Agenda 3: To consider and approve the omission of dividend payment for the operating results of the year 2021

- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy shall vote in accordance with my intention as follows:

<input type="checkbox"/> เห็นด้วย.....เสียง	<input type="checkbox"/> ไม่เห็นด้วย.....เสียง	<input type="checkbox"/> งดออกเสียง.....เสียง
Approve	Disapprove	Abstain

Agenda 4: To elect directors in replacement of those whose terms have ended

- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
- The proxy shall vote in accordance with my intention as follows:

1.นายมนู เลียวไพโรจน์ (Mr. Manu Leopairote)

- | | | |
|---|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> จดออกเสียง |
| Approve | Disapprove | Abstain |
| 2.นายจำรูญ ชินธรรมมิตร (Mr. Chamroon Chinthammit) | | |
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> จดออกเสียง |
| Approve | Disapprove | Abstain |
| 3.นายพรศิลป์ แท้มศิริชัย (Mr.Pornsin Thaemsirichai) | | |
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> จดออกเสียง |
| Approve | Disapprove | Abstain |
| 4.นายชลัช ชินธรรมมิตร (Mr. Chalush Chinthammit) | | |
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> จดออกเสียง |
| Approve | Disapprove | Abstain |
| 5.นายชาตรี ชินธรรมมิตร (Mr.Chattri Chinthammit) | | |
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> จดออกเสียง |
| Approve | Disapprove | Abstain |

6.พล.ต.อ.บุญเพ็ญ**บำเพ็ญบุญ (Pol.Gen.Boonpen Bumpenboon)**☐ เห็นด้วย☐ ไม่เห็นด้วย☐ งดออกเสียง

Approve

Disapprove

Abstain

7.นางสาวนงลักษณ์**พินัยนิติศาสตร์(Ms. Nongluck Phinainitisart)**☐ เห็นด้วย☐ ไม่เห็นด้วย☐ งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 5 พิจารณานุมัติค่าตอบแทนกรรมการ**Agenda 5: To consider and approve the remunerations of directors**☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy shall vote in accordance with my intention as follows:

☐ เห็นด้วย.....เสียง☐ ไม่เห็นด้วย.....เสียง☐ งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2565**Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2022**☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy shall vote in accordance with my intention as follows:

☐ เห็นด้วย.....เสียง☐ ไม่เห็นด้วย.....เสียง☐ งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

วาระที่ 7 เรื่องอื่น ๆ**Agenda 7: Other matters**

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ถือเป็นการลงคะแนนเสียงของผู้ถือหุ้น

The proxy's voting for any agenda that is not consistent with the intention specified under this proxy shall be deemed invalid and shall not be considered as my/our voting as the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้นรวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใดให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the case the intention to vote for any agenda is not stated or is not clear or the meeting considers or resolves any matter other than those specified above including any amendment or addition, the proxy holder has the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมวันแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy holder in this meeting except the proxy's voting that is not consistent with my intention as specified under this proxy, shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อผู้มอบฉันทะ
Signature (.....) Shareholder

ลงชื่อผู้รับมอบฉันทะ
Signature (.....) Proxy

ลงชื่อผู้รับมอบฉันทะ
Signature (.....) Proxy

ลงชื่อผู้รับมอบฉันทะ
Signature (.....) Proxy

หมายเหตุ/ Remarks:

1.หนังสือมอบฉันทะแบบค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน(Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Proxy form C shall be applicable only for the foreign shareholders who appoint the Custodian in Thailand.

2.หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะคือ

The following documents shall be attached with this proxy from:

(1)หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of attorney from shareholder authorizing Custodian to sign the proxy form on behalf of the shareholder.

(2)หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter certifying that the signer in the proxy form is a licensed Custodian

(3)สำเนาบัตรประจำตัวประชาชน/ สำเนาหนังสือเดินทาง/ สำเนาหนังสือรับรองบริษัท (รับรองสำเนาถูกต้อง)

Certified copy of ID card/ passport/ company registration

3.ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies for spitting votes.

4.ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้นผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

In case there is additional agenda to the agenda specified above, the shareholder may use the Continuation of Proxy Form C.

5.ผู้รับฝากและดูแลหุ้น (Custodian) ที่ใช้แบบหนังสือมอบฉันทะแบบ ค. โปรดส่งเอกสารที่ครบถ้วนภายในวันที่ 16 กุมภาพันธ์ 2564

The Custodian using Proxy Form C is requested to kindly submit relevant documents within February 16, 2021.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Continuation of Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2564 ครั้งที่ 1/2565 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)

ในวันพุธที่ 23 กุมภาพันธ์ พ.ศ. 2565 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท

The proxy made by the shareholder of Khon Kaen Sugar Industry Public Company Limited

The Annual General Meeting of Shareholders for the year 2021, No.1/2022 teleconference via electronic device (E-AGM) on Wednesday, February 23, 2022, at 09.30 a.m. by live broadcasting live from the company meeting room.

☐ วาระที่ เรื่อง.....

Agenda Subject

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

☐ วาระที่ เรื่อง.....

Agenda Subject

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐งดออกเสียง.....เสียง

Approve

Disapprove

Abstain

☐ วาระที่ เรื่อง.....

Agenda Subject

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

The proxy is entitled to consider and vote on my/our behalf as deem appropriate.

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐งดออกเสียง.....เสียง

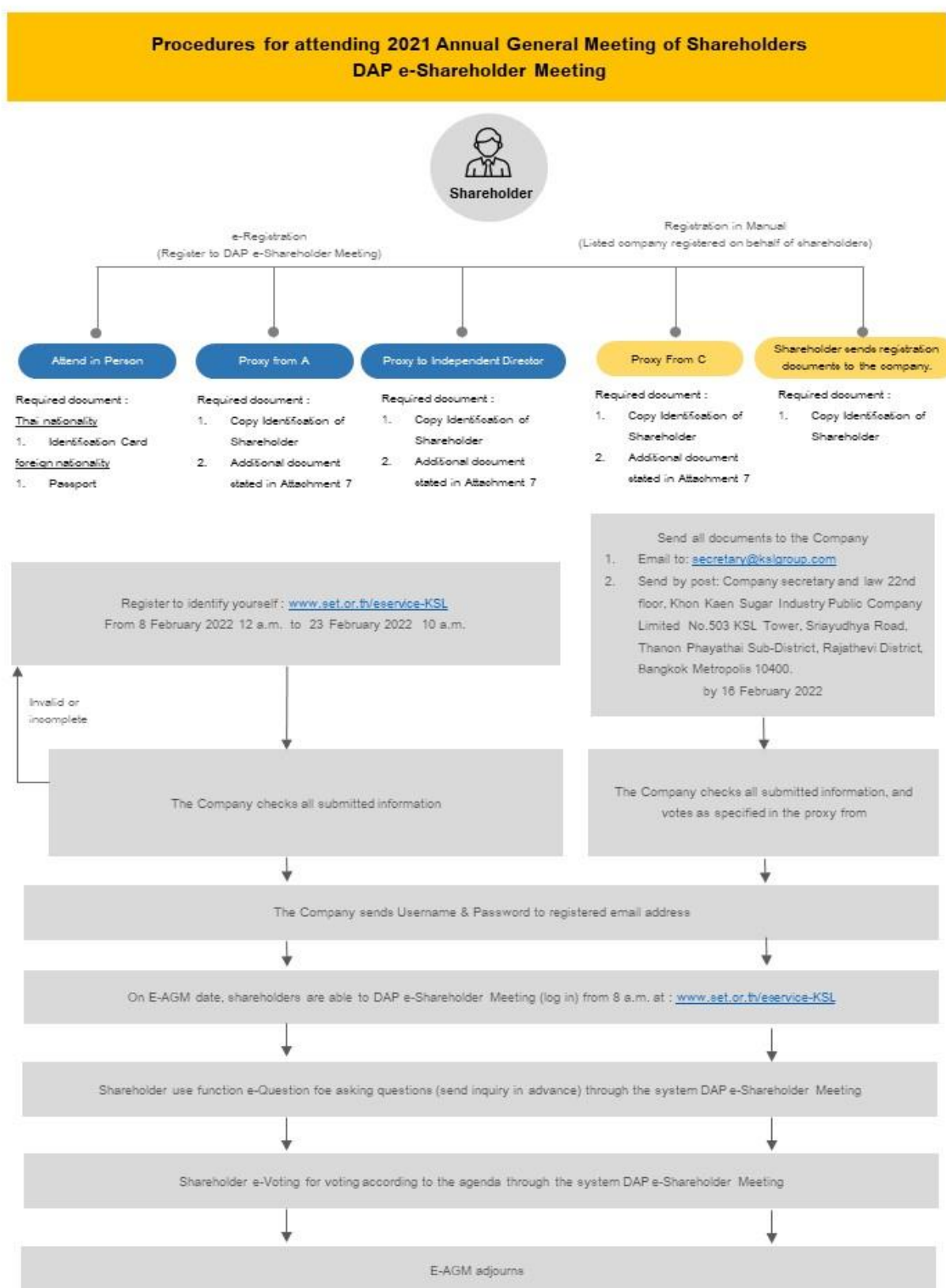
Approve

Disapprove

Abstain

Conditions, Rules and Procedures to Attend the Meeting

As the 2021 Annual General Meeting of Shareholders No. 1/2022 is a meeting through electronic media (E-AGM) via the DAP e-Shareholder Meeting system only. The company would like to inform the guidelines for attending the meeting through electronic media as follows.



1. Shareholders who do not wish to attend the Meeting by Teleconference using Electronic devices (E-AGM)

1.1.A shareholder attends the meeting in person : are requested to fill in and sign the "Registration Form"

- Individual Shareholder who has Thai nationality shall present citizen identification card or civil servant identification card;
- Individual shareholder who has foreign nationality shall present identification card or passport or document used in lieu of passport;
- In case of change of first name or surname, evidence verifying such change shall be presented.

(1) Shareholders must register www.set.or.th/eservice-KSL or QR Code



(2) In the event that shareholders cannot register, please send the above documents to Email: secretary@kslgroup.com within February 16, 2022..

1.2 Proxy : are requested to fill in and sign the " Registration Form"

- The shareholder using proxy may grant the power to the proxy for all of the shares and may not grant only a portion of the shares.
- The proxy shall deposit the proxy instrument at the registration desk. The proxy instrument shall be duly completed and signed. Any change or deletion of important content must be affixed with signature of the shareholder. The proxy instrument shall be affixed with Baht 20 stamp duty.

In addition, the Company will facilitate in affixing the stamp duty when the shareholder require for registering to attend the meeting.

- **Documents required from the proxy:** a photocopy of citizen identification card or civil servant identification card of the proxy, certified true copy by the proxy.
- **Documents required for appointment of proxy:**
- **If individual shareholder has Thai nationality:** a photocopy of citizen identification card or civil servant identification card of the shareholder, certified true copy by the shareholder.
- **If individual shareholder has foreign nationality:** a photocopy of foreigner's certificate or passport or another document which is used in lieu of passport of the shareholder, certified true copy by the shareholder.
- **If the shareholder is a juristic person:**
 - **Thai Juristic person:** a copy of Affidavit issued not exceeding 6 months by Department of Business Development, Ministry of Commerce, certified true copy by the authorized director(s) of such juristic person, a photocopy of citizen identification card of the authorized representative(s), certified true copy by the authorized representative(s).
 - **Foreign Juristic person:** a copy of Affidavit issued by the relevant authority in the country where the juristic person is established, certified true copy by authorized representatives. If the documents are made in a foreign country, the certification of signature by a notary public or an office or a person authorized to certify signatures as generally accepted is required.

- If fingerprint is affixed in lieu of signature, fingerprint of left thumb shall be affixed together with the phrase “fingerprint of left thumb of” Two witnesses shall sign and certify genuine fingerprint of such shareholder. Fingerprint shall be affixed before the witnesses. Certified true and correct copy of citizen identification card or civil servant identification card of the witnesses shall also be attached.

1.3 A shareholder deceases: An estate administrator shall be present in the Meeting in person or appoint a proxy. A Court’s order appointing estate administrator certified by the competent officer and issued not exceeding 6 months before the date of the Meeting shall be presented.

1.4 A shareholder is a minor: Parents or lawful guardian of the shareholder shall be present in the Meeting in person or appoint a proxy. A copy of Household Registration of the minor shareholder shall also be presented.

1.5 A shareholder is an incompetent or quasi-incompetent: A guardian or custodian of the shareholder shall be present in the Meeting in person or appoint a proxy. A Court’s order appointing guardian or custodian certified by the competent officer and issued not exceeding 6 months before the date of Meeting shall be presented.

Send Email : secretary@kslgroup.com (within 16 February 2022). And The Company requires you to also send the original documents to:

Company Secretary and Legal, 22nd Floor
Khon Kaen Sugar Industry Public Company Limited
No.503 KSL Tower, Sriyudhya Road ,
Thanon Phayathai Sub-District, Rajathevi District, Bangkok Metropolis 10400.

2. Shareholders and proxies who wish to attend the meeting by Teleconference using Electronic Devices (E-AGM)

Shareholders who do not wish to attend the Meeting by Teleconference using Electronic devices (E-AGM). For those shareholders who are unable to attend the Meeting in the form of Teleconference using Electronic devices (E-AGM) themselves, the Company recommends the shareholders appoint an **independent director as their proxy to attend the meeting in person.** (Details of the Proxy Forms A, B and C appear in the invitation letter) can select only one **Attachment 6**

Shareholder may appoint an independent director of the company to be the proxy Mr. Sitti Leelakasamelek , Independent Director/Chairman of Audit Committee/Risk Management Committee or Mr. Warapatr Todhanakasem , Independent Director/ Chairman of Corporate Governance Committee/Audit Committee .

Sending questions in advance

Shareholders are able to send relevant questions in advance via Email: secretary@kslgroup.com, in accordance with each agenda in **Attachment 11** within 16 February 2022, only. The Company will collect relevant questions in each agenda and record in the meeting minutes after the meeting is completed.

Shareholders or proxies who attend the meeting on the meeting day can also ask according to the meeting agenda

Meeting Registration

Shareholders or proxies can download the manual and operation video on the website : <https://www.ksigroup.com/index.php/en/investor-relations/shareholders-meeting/217-shareholders-meeting-2022>

or QR Code



Ground Rules for the Meeting

In compliance with the good governance principles regarding the annual general meeting of shareholders, the Company would like to inform shareholders of the following rules.

1. The Company provides video recordings of this meeting.
2. The meeting documents for AGM for the year 2021 No.1/2022 was posted on the company website on **January 22, 2021** and the Securities Exchange of Thailand was duly informed of such.
3. The Company posted the invitation through the company website to shareholders to propose agenda and qualified persons for directorship in accordance with the Company's criteria during **1 October 2020 to 30 November 2020**. No shareholder has proposed any agenda or candidate for directorship.

Procedures for Vote Counting and Voting Results Report of the Annual General Meeting of Shareholders 2020 No.1/2021
by Teleconference using Electronic Devices (E-AGM).

Voting Process

1. The chairman of the meeting shall propose the shareholders to cast their votes for each agenda.
2. A voting in each agenda shall be made openly. Shareholder or proxy shall make only one vote for approval, disapproval or abstention. The allocation of voting is not allowed (except voting of the Custodian).
3. Only shareholders wishing to cast their votes as disapproval or abstention shall be required to indicate a mark in the disapproval or abstention section on the ballot program and will announce the voting results to the Meeting.
4. Any shareholder who did not cast their votes on the ballot or failed to submit their ballot paper would be assumed to have approved the agenda item as proposed by the Chairman.

Procedures for Vote Counting

1. The method of voting shall be based on one share one vote and the majority of votes shall be deemed as a resolution except as stated otherwise by law, In the event of an equality of votes, the Chairman shall be entitled to a second or casting vote.
2. For vote counting on each agenda item, disapproval and/or abstention votes shall be deducted from the total number of votes cast by the shareholders present at the Meeting. The remainder of the votes will be counted as votes of approval. The number of votes cast by the proxy in the Proxy Form has already been included, which were recorded at the time of registration.
3. The voting results will be announced as votes of approval, disapproval, abstention. In each agenda item, the quorum will be based on the latest number of shares held by attendants present at the Meeting.
4. A voting ballot is considered invalid when shareholders or proxies do not clearly express their intention on the electronics ballots, such as there are more than one marked box on the electronics ballots or there are split votes (except for the case of custodian).

Names and profiles of independent directors proposed as proxies of shareholders

Name	Position	Age (years)	Address	Conflict of interest in the Proposed Agenda	Extra Interest Different from Other Directors
1. Mr. Sitti Leelakasamelek	Independent Director/Chairman of Audit Committee/Risk Management Committee	68	At 503 KSL Tower, 9 th Floor, Sriyudhya Road, Rajathevi, Bangkok 10400	5	None
2. Mr. Warapatr Todhanakasem	Independent Director/ Chairman of Corporate Governance Committee/Audit Committee	72	At 503 KSL Tower, 9 th Floor, Sriyudhya Road, Rajathevi, Bangkok 10400	5	None

Remark : Details of profiles of the Independent Director are show in the details of companys directors executives controlling person and company secretary section of the 2020 Annual Report.

Section 4 Shareholders Meetings

Clause 28. The Board is required to arrange the Annual General Shareholders meeting within four (4) months of the last day of the fiscal year of the Company.

Other shareholders meetings are called extraordinary meetings. The Board may call an extraordinary general meeting of shareholders any time the Board considers it expedient to do so, or Shareholders with total holdings of at least one-fifths (1/5) of the shares sold, or shareholders numbering not less than 25 (twenty five) persons holding shares amounting to not least than one-tenths (1/10) of the shares sold may file a written request for extraordinary shareholders meetings. Reasons for the meeting must be specified in the written request. The Board, then, is supposed to hold a shareholders meeting within (1) one month after receiving the written request from the shareholders.

Clause 29. To call for a shareholders meeting, the Board shall prepare a written notice of the meeting that includes the venue, date, time, agendas, and any matters to be ratified at the meeting with sufficient detail. The matters should be specified as to be informed, to be approved, or to be considered. The Board's opinions on the matters should be included. The written notice should be delivered to shareholders and registrar at least seven (7) day prior to the date of meeting. The writing notice is required to be published in newspapers at least three (3) consecutive days prior to the date of meeting.

Shareholders meetings may be held at the area where the Company's head office is located or other provinces in the Kingdom of Thailand.

Clause 30. Shareholders may appoint proxies to attend the meetings and vote. Proxy forms must be signed by the principal and in the format prepared by the registrar.

The proxy forms shall be submitted to the Chairman of the Board or the person appointed by the Chairman at the meeting before proxies attend the meetings.

Clause 31. A shareholders meeting consists of at least twenty-five (25) shareholders and proxies (if any) with total holdings of at least one-thirds (1/3) of the shares sold, or at least half (1/2) of all the Company's shareholders/ their proxies with total holdings of at least one-thirds (1/3) of the paid-up shares sold, to be a quorum.

If a shareholders meeting requested by shareholders has continued for one (1) hour with the number of shareholders present less than required, the meeting shall be cancelled. If the meeting is not requested by shareholders, another meeting should be scheduled. Written notices should be sent to shareholders at least seven (7) days prior to the date of the meeting. At such meeting a quorum is not required.

The Chairman of the Board of Directors is the Chairman of the meeting. Should there be no Chairman of the Board of the Directors or the Chairman of the Board not be present or unable to function as the Chairman of the meeting. The Vice Chairman of the Board is the Chairman of the meeting. If there is no Vice Chairman or the Vice Chairman of the Board is not present or unable to function as the Chairman of the meeting, the shareholders present elect a shareholder to be the Chairman of the meeting. Voting must be done as specified in Clause 32.

Clause 32. In voting, one (1) shareholding represents one (1) vote. The following numbers of votes are required for resolutions of shareholders meetings:

(1) Normally, a majority of votes of shareholders who are present and vote is required. In the event of a tied first vote, the Chairman of the meeting has the final vote.

(2) In the following situations, at least three-fourths (3/4) of the total votes of shareholders who are present and vote are required:

(A) The sale or transfer of all or important part of the Company's businesses to outsiders

(B) The Company's buying and transfer businesses of another public limited company or limited company

(C) The making, amending or terminating agreements concerning leasing all or important part of the Company's businesses; appointing an outsider to manage the Company's operations; or consolidation with another business with the purpose of sharing the profit and loss

(D) The addition to or amendment of the Company's Memorandum or Articles of Association;

(E) Increase or decrease in the Company's capital; issuing debentures to be offered to the public

(F) The Merger and Dissolution of the Company

Clause 33. The Annual General Meeting has the following business:

(1) To consider the Company's annual operation results presented by the Board of Directors

(2) To consider and approve the company's annual balance sheets and profit and loss accounts

(3) To consider profit sharing

(4) To elect directors in replacement of those whose terms have ended

(5) To consider and appoint an auditor; determine the audit fee

(6) Other Business

Clause 34. Once the Company has issued and undertaken public offering, the Company's/subsidiaries' related transactions; or acquisition or sale of the Company's/subsidiaries' assets as defined in legislation of the Stock Exchange of Thailand regarding related transactions of listed companies or trading of listed companies assets must be in line with regulations and procedures specified in the legislation

QR Code Downloading Procedures for the 2021 Annual Report

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the 2021

Annual Report in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease.

The shareholders can download the 2022 Annual Report from QR Code by following the steps below.

For iOS System (iOS 11 and above)

1. Turn on the mobile camera.
2. Turn the mobile camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android System

1. Open applications such as QR CODE READER, Facebook or Line.

How to scan the QR Code with Line application

Open Line application and click on "Add friend" → Choose "QR Code" → Scan the QR Code

2. Scan the QR Code to access documents regarding the meeting.

แบบคำถามสำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2564 ครั้งที่ 1/2565 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)

(Questions from shareholders for the Annual General Meeting of Shareholders for the Year 2021, No. 1/2022

teleconference via electronic device (E-AGM))

ข้าพเจ้า (นาย/นาง/นางสาว/อื่นๆ) (โปรดระบุชื่อ-นามสกุล)

I,(Mr./Mrs./Miss/Other) (please specify name-surname)

กรุณาทำเครื่องหมาย ✓ ในช่อง () / Please indicate with ✓ in the blank ()

() ผู้ถือหุ้น / a shareholder

() ผู้รับมอบฉันทะจากผู้ถือหุ้นชื่อ

a proxy granted by shareholder, namely

มีคำถามเกี่ยวกับวาระต่างๆในการประชุมสามัญผู้ถือหุ้นประจำปี 2564 ครั้งที่ 1/2565 บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน) ดังนี้

I wish to submit question(s) of agenda for the Year 2020, No.1/2021 Annual General Meeting of Shareholders as follows:

.....

.....

.....

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หมายเหตุ เมื่อกรอกรายละเอียดข้างต้นเรียบร้อยแล้ว โปรดส่งกลับมายังKSL ภายในวันที่ 16 กุมภาพันธ์ 2565

โทรสารหมายเลข 02-642-6092 หรือ ส่งมาที่ email: secretary@kslgroup.com

Remark: Please send the completed form to KSL within February 16, 2022.

Fax No: 02-642-6092 or email: secretary@kslgroup.com

แบบฟอร์มขอรับรายงานประจำปีแบบรูปเล่ม

Request Form for the printed copy of the annual report

เรียน ท่านผู้ถือหุ้น
บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)
Dear Shareholder
Khon Kaen Sugar Industry Public Company Limited

บริษัทฯ ขอแจ้งให้ทราบว่า หากผู้ถือหุ้นท่านใดมีความประสงค์ที่จะขอรับรายงานประจำปี 2564 เป็นรูปเล่ม ผู้ถือหุ้นสามารถแจ้งความจำนงค์ขอรับได้โดยกรอกข้อมูลของท่านให้ชัดเจน และส่งโทรสารกลับมายังหมายเลข 02-642-6092 หรือส่งมาที่ email: secretary@ksigroup.com บริษัทฯ จะดำเนินการจัดส่งรายงานประจำปี 2563 ให้ท่านทางไปรษณีย์

Khon Kaen Sugar Industry Public Company Limited (the “Company”) would like to inform that any Shareholder who wants a printed copy of **Annual Report 2021** may fill in the blank form below and return this form by Fax No: 02-642-6092 or email: secretary@ksigroup.com The Company will be pleased to send the **Annual Report 2020** to the Shareholder by post.

ชื่อผู้ถือหุ้น
Name of Shareholder
ที่อยู่
Address
โทรศัพท์
Telephone:
E-mail address: